

WAKEFIELD PERMANENT BUILDING COMMITTEE	WAKEFIELD PUBLIC SAFETY MEETING MINUTES
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Date:	Thursday, January 14 <sup>th</sup> , 2021			
Location:	Virtual "Zoom" Meeting			
Time:	7:00pm			

Name		Present
Joseph B. Bertrand	Chair, Permanent Building Committee	✓
Timothy Demers	Permanent Building Committee	✓
Charles L. Tarbell	Permanent Building Committee	✓
Jerry Hammersley	Permanent Building Committee	✓
Jason Cohen	Permanent Building Committee	✓
Janine R. Fabiano	Permanent Building Committee	✓
John McDonald	Permanent Building Committee	✓
Tom Galvin	Permanent Building Committee	✓
Marc Moccio	Permanent Building Committee (non-voting)	✓
Philip Renzi	Permanent Building Committee (non-voting)	✓
Wayne Hardacker	Permanent Building Committee (non-voting)	<b>√</b>
Steven Skory	Chief, Wakefield Police Department	<b>✓</b>
Craig Calabrese	Deputy Chief, Wakefield Police Department	✓
Michael Sullivan	Chief, Wakefield Fire Department	✓
Lynn Stapleton	Leftfield Project Management	<b>✓</b>
Shane Nolan	Leftfield Project Management	✓
Jim Rogers	Leftfield Project Management	✓
Janet Slemenda	HKT Architects	✓
Any Dunlap	HKT Architects	×

- I. Joe Bertrand opened the Public Safety portion of the meeting at approx. 7:30pm.
- II. Shane Nolan presented the Leftfield OPM Report
  - A. Administrative Actions

### **Meeting Minutes**

The meeting minutes of the 12/17/20 Permanent Building Committee: Wakefield Public Safety were presented for review.

Chip Tarbell made a motion to approve the Wakefield Public Safety Meeting Minutes dated 12/17/20 as presented. Seconded by Jason Cohen. On a roll call vote the motion was approved unanimously.



### **Invoices**

The following invoices were presented for review and approval.

Leftfield LLC Invoice #2 dated 12/31/20 in the amount of \$5,000.00

Chip Tarbell made a motion to approve the Leftfield Involve as presented. Seconded by Jason Cohen. On a roll call vote the motion was approved unanimously.

HKT Architects Invoice #022023.1 dated 01/08/21 in the amount of \$4,252.50

Chip Tarbell made a motion to approve the Leftfield Involve as presented. Seconded by Jason Cohen. On a roll call vote the motion was approved unanimously.

### B. Progress Update

Shane Nolan noted that the survey crew work began on January 4 around the outside of the Public Safety building. They then moved inside to survey the existing building conditions. There are expected to finish by January 15<sup>th</sup>. After that they will prepare their "point cloud model" and send it to HKT. This will allow the HKT and their consultants to begin actual design work.

The Geotech Engineers were also on site on January 6 and 7<sup>th</sup>. The Police and Fire Department helped with cordoning off the work areas to allow access for their equipment. The Engineers were able to do borings in front of the building at both the Police and Fire sides and also at the Sallyport at the rear. The engineers are working on their final report and that should be made available shortly.

Chip Tarbell asked if the survey and geotechnical work had been disruption to the Police or Fire operations. Chief Skory and Chief Sullivan both noted that the work had gone smoothly with minimal disruption.

Prior to the Holidays Joe Bertrand received a phone call from the Inspector General's office advising that they were complete with their review of the CM at Risk application and that it had been approved. A formal letter confirming this was received on January 4<sup>th</sup>. This review was completed ahead of schedule and now allows the Building Committee to solicit qualifications and proposals and to award a contract to a CM at risk firm.

#### C. Project Schedule

### Design Schedule

The design schedule was presented and reviewed. It was noted that there have been no changes since the review at the last PBC meeting. The project continues to move through the early schematic design phase. It is anticipated that the schematic design pricing set will be available for the estimators on April 2. A schematic design estimate will them be presented to the SBC in late April.

#### CM-R Selection Schedule

The CM-R selection schedule was presented and reviewed. With the confirmation of the IG's approval to use CM-R LeftField will now proceed with the first phase of selection – the pre-qualification phase. A draft Request for Qualification (RFQ) was issued to the Building Committee for review prior to the meeting. Shane Nolan asked that any questions or comments be sent directly to him. SN will coordinate the advertisements and notices required to issue the RFQ to interested firms. The RFQ will be available to interested CM-R firms on January 27. Responses will be due on February 10<sup>th</sup>. Chief Skory confirmed that CORI checks should be part of the CM-R's services.



Joe Bertrand noted that the CM-R Pre-Qualification Committee (and Selection Committee) would include all members of the Permanent Building Committee. As part of the RFQ SN will include a request for hard copies of the CM's qualifications and coordinate distribution when received.

It is hope that a CM-R will be on board by March 25<sup>th</sup> in line with the timing of the schematic design estimates.

#### D. Project Budget

The Overall Project Budget was presented for review. Shane Nolan noted there has not been any changes to this since the last PBC meeting.

### E. Other Business/Discussion

Shane Nolan presented an overview of the meeting schedule with proposed agendas. SN reviewed the upcoming meetings for the Working Group during the schematic design phase. Each meeting will concentrate on a specific topic so that the information can be reported back to the PBC and incorporated into the design as necessary. The schedule included PBC meetings every other week. SN and Joe Bertrand will review this and determine the appropriate PBC meetings for the Public Safety project participants to attend.

III. Next Permeant Building Committee was schedule for January 28, 2021 at 7:00pm.

Jason Cohen made a motion to adjourn the meeting at 7:55pm. Seconded by Chip Tarbell. Approved unanimously.

#### Attachments:

• 01/14/21 Leftfield OPM Report





### **AGENDA:**

### 1. Administrative Actions

- Approval of December 17<sup>th</sup>, 2020 Permanent Building Committee Meeting Minutes
- Approval of December 2020 Invoices

### 2. Progress Report

### 3. Schedule Update

- Design Schedule
- CMR Selection Schedule

### 2. Budget

Project Budget Report Update

### 4. Other Business/Discussion

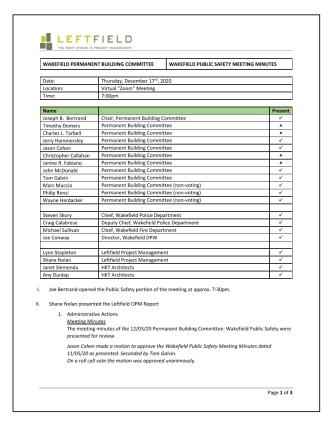
- CMR Prequalification and Selection Process
- Review Work Plan/Schedule of Upcoming Meetings

### 5. Next Meeting

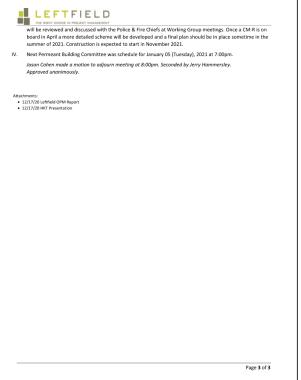
Permanent Building Committee Meeting

### **Administrative Actions**

Approval of December 17th, 2020 PBC Meeting Minutes









### 1. Administrative Actions

Approval of December 2020 Invoices

Vendor	Invoice #	Invoice Date	Description of Services	Invoice Amount
LeftField	2	12/31/20	OPM Services Dec 1 – Dec 31, 2020	\$5,000.00
HKT Architects	022023.1	01/08/21	Designer Services Dec 1 – Dec 31, 2020	\$4,252.50
			TOTAL:	\$9,252.50



Joseph B. Bertrand Permanent Building Committee Chair Town of Wakefield 1 Lafayette Street Wakefield, MA 01880 Invoice Date: 12/31/20 Invoice No: 2

FOR: Owner's Project Management Services
Wakefield Public Safety Renovations/Addition Project
1 Union Street, Wakefield MA 01880

### Professional Services from December 1 - December 31, 2021

OPM Basic Services	Amount
Basic Services 12/01/20 - 12/31/20	\$5,000

Total Fees: \$ 5,000.00

Reimbursable Expenses	Amount
Reimbursables 12/01/20 - 12/31/20	\$0.00

Total Expenses: \$0.00

Total this Invoice: \$ 5,000.00

				Total	
Basic Services	Budget	Previous	Current	To Date	Balance
Feasibility Study/Schematic Design	\$20,000	\$5,000	\$5,000	\$10,000	\$10,000
Design Development Phase	\$30,000	\$0	\$0	\$0	\$30,000
Construction Documents Phase	\$40,000	\$0	\$0	\$0	\$40,000
Bidding/Construction Phase	\$270,000	\$0	\$0	\$0	\$270,000
Close-out Phase	\$20,000	\$0	\$0	\$0	\$20,000
OPM Services Total:	\$380,000	\$5,000	\$5,000	\$10,000	\$370,000

Reimbursable Services	Budget	Previous	Current	Total To Date	Balance
Reimbursable Expenses Total:	\$0	\$0	\$0	\$0	\$0
Total Contract:	\$380,000	\$5,000	\$5,000	\$10,000	\$370,000

Please Remit Payment To:

LeftField, LLC 17 Highfield Lane Norwell, MA 02061

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Joseph Bertrand/Chip Tarbell Chairman/Secretary Permanent Building Committee

Date: January 14, 2021



### **MONTHLY INVOICE**

**BILL TO** 

Joseph B. Bertrand **Permanent Building Committee Chair Town of Wakefield** 1 Lafayette Street Wakefield, MA 01880

### Project Description: Wakefield Public Safety Building Supplemental Services

Professional Services: December I, 2020 through December 31, 2020

INVOICE NUMBER	INVOICE DATE	PAYMENT DUE DATE	OUR PROJECT NO.	BALANCE DUE
000001-022023.1	Jan 08, 2021	Feb 07, 2021	022023.1	\$4,252.50

	Fee S	ummary	Previous	ly Invoiced	Current	Invoice	Remaining	
		Stipulated	% phase	Amount Billed	%	Value of	Amount	
	%		Completed		complete	Completed	remaining	
Pre-Design	3.73%	\$6,536.00	0.00%	\$0.00	65.06%	\$4,252.50	\$2,283.50	
Survey	5.49%	\$9,629.00	0.00%	\$0.00	0.00%	\$0.00	\$9,629.00	
Geotechnical Engineering	10.37%	\$18,186.00	0.00%	\$0.00	0.00%	\$0.00	\$18,186.00	
Hazardous Materials	2.85%	\$5,000.00	0.00%	\$0.00	0.00%	\$0.00	\$5,000.00	
Laser Scanning, Point Cloud and	28.09%	\$49,255.00	0.00%	\$0.00	0.00%	\$0.00	\$49,255.00	
3D Model								
Stormwater Management	5.25%	\$9,205.00	0.00%	\$0.00	0.00%	\$0.00	\$9,205.00	
Value Engineering	2.68%	\$4,700.00	0.00%	\$0.00	0.00%	\$0.00	\$4,700.00	
Reconciliation	3.54%	\$6,200.00	0.00%	\$0.00	0.00%	\$0.00	\$6,200.00	
Hydrant Flow Test	1.00%	\$1,750.00	0.00%	\$0.00	0.00%	\$0.00	\$1,750.00	
Building Envelope	12.29%	\$21,550.00	0.00%	\$0.00	0.00%	\$0.00	\$21,550.00	
Envelope - Drone	0.63%	\$1,100.00	0.00%	\$0.00	0.00%	\$0.00	\$1,100.00	
Envelope - Boom Lift Inspection	2.93%	\$5,146.00	0.00%	\$0.00	0.00%	\$0.00	\$5,146.00	
Envelope - Exploratory Demolition	9.00%	\$15,776.00	0.00%	\$0.00	0.00%	\$0.00	\$15,776.00	
Envelope - Roof Scan	2.51%	\$4,400.00	0.00%	\$0.00	0.00%	\$0.00	\$4,400.00	
Envelope - Water Testing	3.66%	\$6,426.00	0.00%	\$0.00	0.00%	\$0.00	\$6,426.00	
FFE	5.99%	\$10,500.00	0.00%	\$0.00	0.00%	\$0.00	\$10,500.00	
	100.00%	\$175,359.00	0.00%	\$0.00	2.43%	\$4,252.50	\$171,106.50	

\$4,252.50 Invoice Total:

Please make payments to HKT Architects, Inc.

**APPROVED Leftfield PM** 01/08/2021

\$4,252.50

Page 1 of 1

APPR(	OVED BY	<b>'</b> :		
	 n Bertrand nan/Secre		Farbell	

Account Balance:

Permanent Building Committee

Date: December 3, 2020

### 2. Progress Update

- Geotech Borings were done on January 6<sup>th</sup> and 7<sup>th</sup>.
- Building survey work began January 4<sup>th</sup>. All surveying is expected to be completed by January 15<sup>th</sup>.
- The Office of Inspector General completed their review of the Construction Manager at Risk application. A letter approving the CM at Risk delivery method was received on January 4<sup>th</sup>.

### 3. Project Schedule: Design Schedule

Feasibility Study/Schematic Design	Feasibility	/ Study	/Schematic	Design
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- Develop Schematic Design Documents
- Update Schematic Design Estimate
- PBC Review & Approval of SD & Project Budget

### **Design Development**

- Develop Design Development Documents
- Design Development Estimate
- PBC Review & Approval of DD Estimate

### **Construction Documents**

- Develop 60% Construction Documents
  - 60% Construction Documents Estimate
  - PBC Review & Approval of CD60 Estimate
- 100% Construction (Bid) Documents

### **Bidding**

Review Bids & Prepare GMP
PBC Approval/Execute GMP/Construction Notice to Proceed
Construction

### **Dec 3 – April 29**

Dec 3 – April 2 April 5 – April 23

April 29

### **May 3 – July 2**

May 3 – July 2

**July 5 – July 23** 

July 29

### **July 12 – Oct 1**

June 12 – Aug 20

Aug 23 – Sept 3

Sept 9

Aug 23 - Oct 1

Oct 6 - Oct 27

Oct 27 - Nov 10

**Mid November 2021** 

12 Months: Phasing - TBD

**Ongoing** 

Ongoing

### 3. **Project Schedule: CMR Selection**

•	Submit Application to Office of Inspector General (OIG)	December 16	Complete
•	Submit CM-R ad to Central Register (CR), Local Paper & CommBuys	January 21	
•	RFQ Advertisement noticed in CR, Local Paper and CommBuys RFQ available to CM-R firms – LPM to distribute	January 27	
•	Approval to use CMR by OIG	February 1	Complete
•	CM-R Statement of Qualifications (SoQ) due (2 weeks) Format?	February 10	
•	CM-R Committee Review CM SoQ's	Feb 11- Feb 23	
•	CM-R Committee Meeting: Review CM-R SoQ's, PreQual CM-R firms	February 23	
•	PBC Meeting: Approve list of Pre-Qualified CM-Rs	February 25	
•	Issue RFP to Pre-Qualified CM-Rs	February 26	
•	CM-R Statement of Qualifications (SoQ) due (2 1/2 weeks)	March 17	
•	CM-R Committee Review CM Proposals	Mar 18 - Mar 23	
•	CMR Committee Meeting: Interview and Rank CM-R Firms	March 23	
•	PBC Meeting: CM-R Committee make recommendation on CM-R firm	March 25	

### 4. Project Budget:

	Total Project Budget	Authorized Changes	Current Project Budget
ADMINISTRATION (Owners Project Manager, Advertising, Printing, Owners Insurance, Misc. Admin. Costs)	\$410,000	N/A	\$410,000
ARCHITECTURE AND ENGINEERING (Architectural and Engineering Costs, Supplemental & Reimbursable Services)	\$922,222	N/A	\$922,222
PRE-CONSTRUCTION & CONSTRUCTION (CM Pre-Construction (if applicable), Construction Costs)	\$6,715,000	N/A	\$6,715,000
MISC. PROJECT COST (Utility Costs, 3 <sup>rd</sup> Party Testing & Inspections, 3 <sup>rd</sup> Party Commissioning, Other Project Costs)	\$160,000	N/A	\$160,000
FURNITURE FIXTURES AND EQUIPMENT (Office, Dispatch & Other Misc. Furniture, Communications Equipment, Building Security)	\$645,300	N/A	\$645,300
CONTINGENCY (Owners and Construction Contingency)	\$747,478	N/A	\$747,478
TOTAL PROJECT BUDGET	\$9,600,000	N/A	\$9,600,000



TOTAL PROJECT BUDGET

(sum of all sub-totals above)

\$ 9,600,000

\$

\$

\$ 1,302,222

14% \$

5,000

0%

\$ 9,595,000

#### Wakefield Public Safety Project - Wakefield, MA January 14, 2021 **Total Project Budget Status Report** Authorized **Total Project Revised Total** Total % Cmtd to **Actual Spent** % Spent to Balance To Description **Budget** Changes Budget Committed Date to Date Date Spend ADMINISTRATION **Legal Fees** \$ \$ - \$ - \$ 0% \$ 0% **Owner's Project Manager** \$ 380,000 \$ - \$ - \$ 380,000 100% \$ 5,000 1% \$ 375,000 5,000 25% Schematic Design 20,000 - \$ 20 000 100% 15,000 - S Ś **Design Development** 30,000 \$ \$ 30,000 100% 0% 30,000 **Construction Documents** 40,000 \$ \$ 40,000 100% 0% 40,000 \$ Ś Ś 0% Ś 0% **Construction Administration** 270,000 \$ \$ 270,000 100% 0% 270,000 20,000 Ś - \$ 20,000 100% \$ 0% 20,000 Cost Estimates Ś \$ \$ 0% \$ 0% Reimbursable & Other Services 0% \$ 0% \$ \$ \$ \$ **Advertising and Printing** \$ 5,000 \$ \$ \$ 0% \$ 0% 5,000 Permitting \$ \$ \$ \$ 0% 0% \$ Owner's Insurance \$ \$ \$ 0% \$ 0% \$ 25.000 - Ś - Ś 0% 0% 25.000 Other Administrative Costs Ś Ś Ś SUB-TOTAL 410,000 380,000 1% 405,000 ARCHITECTURE & ENGINEERING A/E Basic Services 753,399 \$ - \$ - \$ 753,399 100% \$ 0% \$ 753,399 Feasibility/Schematic Design 96,389 \$ Ś 96,389 100% 0% 96,389 Ś Ś 0% 117,145 **Design Development** 117,145 \$ \$ 117,145 100% \$ **Construction Documents** \$ 186,181 \$ \$ 186,181 100% \$ 0% 186,181 43.690 43,690 100% 43,690 Bidding \$ \$ ς Ś \$ 0% **Construction Administration** 309,994 \$ \$ 309,994 100% 0% 309,994 \$ \$ 0% \$ 0% Other Basic Services \$ \$ 0% \$ 0% \$ 100% \$ **Extra and Reimbursable Services** 168,823 0% \$ 168,823 168.823 \$ \$ \$ Other Reimbursable Costs 21,855 \$ \$ 21,855 100% 0% 21,855 \$ HazMat Engineering & Monitoring 5,000 \$ \$ 5,000 100% \$ 0% 5,000 Geotechnical & Geo-environmental 18,186 \$ \$ 18,186 100% \$ 0% 18,186 9,629 \$ \$ 9,629 100% 0% 9,629 \$ **Building Envelope Consultant** 49,255 \$ \$ 54,398 110% 0% 49,255 **Scanning Services** 54,398 \$ \$ \$ 49,255 91% \$ 0% 54,398 FFE Design 10,500 100% \$ 0% 10.500 Ś \$ - 5 10 500 - | \$ SUB-TOTAL 922,222 \$ - \$ 922,222 100% \$ 0% 922,222 **CONSTRUCTION COSTS Pre-Construction** 65,000 \$ - \$ 0% \$ 0% 65,000 6,650,000 \$ - Ś 0% Ś 0% \$ 6,650,000 \$ ς Construction **Change Orders** - \$ - | \$ 0% \$ 0% SUB-TOTAL MISCELLANEOUS PROJECT COSTS **Utility Company Fees** 30,000 \$ 0% \$ 0% 30,000 **Testing Services** 30,000 \$ \$ - \$ 0% \$ 0% Ś 30,000 Commissioning \$ 50,000 - \$ - \$ 0% \$ 0% 50,000 \$ \$ **Other Project Costs** \$ 50,000 \$ \$ - \$ 0% \$ 0% \$ 50,000 SUB-TOTAL 160.000 S 0% 160,000 - Ś - Ś 0% \$ **FURNISHINGS & EQUIPMENT** Furnishings & Equipment 409,050 \$ - \$ - \$ 0% \$ 0% 409,050 0% Ś 0% **Technology & Communications** 236.250 \$ 236.250 Ś - \$ - \$ Ś SUB-TOTAL 645,300 \$ 0% \$ 0% 645,300 - \$ CONTINGENCY Construction Contingency 610,000 \$ \$ - \$ 0% \$ 610,000 0% **Owner's Contingency** 137,478 \$ 0% \$ 0% 137,478 747,478 0% 747,478 SUB-TOTAL Ś 0%

- 5. Other Business/Discussion
- 5.1 Work Plan/Meeting Schedule & Agendas

Review of draft work plan and schedule of meetings



### FORMING THE TEAM – November 2020 – December 2020

Permanent Building Committee	Thursday 11/05/20; 7:00pm Virtual ZOOM Meeting	<ul> <li>Introduce Leftfield OPM</li> <li>Discuss Options for Designer Services</li> </ul>
Permanent Building	Thursday 12/03/20; 7:00pm	Preliminary Design Schedule & Total Project Budget
Committee	Virtual ZOOM Meeting	Designer Approval

### PRE DESIGN/SCHEMATIC DESIGN December 2020 – April 2021

	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Advisory Working Group	Wednesday 12/09/20; 1:00pm Virtual ZOOM Meeting	Review & Verify of Feasibility Study Program and Building Layouts
Permanent Building	Thursday 12/17/20; 7:00pm	Design Schedule Update
Committee	Virtual ZOOM Meeting	Budget Update
		Construction Delivery Overview – DBB and CM-R
		Recap of Feasibility Study Program and Building Layouts
Permanent Building	Thursday 01/14/21; 7:00pm	Design Update/Review Work Plan
Committee	Virtual ZOOM Meeting	
Advisory Working	Wednesday 01/20/21; 2:00pm	Preliminary Phasing and Logistics Plan
Group	Virtual ZOOM Meeting	
Permanent Building	Thursday 01/28/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Advisory Working	Wednesday 02/03/21; 2:00pm	Review floor plans and extent of work limits
Group	Virtual ZOOM Meeting	Interior building finishes/schedule
Permanent Building	Thursday 02/11/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Advisory Working	Wednesday 02/17/21; 2:00pm	<ul> <li>Review Existing MEP &amp; FP Building Systems and Proposed Upgrades</li> </ul>
Group	Virtual ZOOM Meeting	
CM-R PreQual	Tuesday 02/23/21; 12:00PM	Review CM-R Statements of Qualification
Committee	Virtual ZOOM Meeting	Review DRAFT Request for Proposals
Permanent Building	Thursday 02/25/21; 7:00pm	<ul> <li>Approve Pre-Qualified CM-R (to proceed to RFP Phase)</li> </ul>
Committee	Virtual ZOOM Meeting	
Advisory Working	Wednesday 03/03/21; 2:00pm	Site, Civil and Landscape
Group	Virtual ZOOM Meeting	Built in Furniture & FFE
CM D Des Overl	T	De la favorific CM Distriction
CM-R PreQual	Tuesday 03/09/21; 2:00PM	Review format for CM-R Interviews
Committee	Virtual ZOOM Meeting	
Permanent Building	Thursday 03/11/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Committee	VII tuai 2001VI Wieeting	
Advisory Working	Wednesday 03/17/21; 2:00pm	Building Envelope
Group	Virtual ZOOM Meeting	Building IT and Security
Jup	The state of the s	- Dunanty IT and Security
CM-R PreQual	Tuesday 03/23/21; 2:00PM	CM-R Interviews
Committee	Virtual ZOOM Meeting	S
Permanent Building	Thursday 03/25/21; 7:00pm	Approve SD Estimating Set
Committee	Virtual ZOOM Meeting	Select CM-R
L	L	l

SCHEMATIC DESIGN ESTIMATE SET TO ESTIMATORS April 2



### DESIGN DEVELOPMENT April 2021 - July 2021

Permanent Building	Thursday 04/08/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Permanent Building	Thursday 04/22/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Permanent Building	Thursday 05/06/21; 7:00pm	Review SD Estimates
Committee	Virtual ZOOM Meeting	Overall Project Budget
Permanent Building	Thursday 05/20/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Permanent Building	Thursday 06/03/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Permanent Building	Thursday 06/17/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
Permanent Building	Thursday 07/01/21; 7:00pm	
Committee	Virtual ZOOM Meeting	
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### DESIGN DEVELOPMENT ESTIMATE SET to ESTIMATORS – July 02

### CONSTRUCTION DOCUMENTS -- July 2021 - September 2021

Permanent Building Committee	Thursday 07/15/21; 7:00pm Virtual ZOOM Meeting	
Permanent Building Committee	Thursday 07/29/21; 7:00pm Virtual ZOOM Meeting	Review DD Estimates
Permanent Building Committee	Thursday 08/12/21; 7:00pm Virtual ZOOM Meeting	

### 60% CONSTRUCTION DOCUMENTS ESTIMAE SET to ESTIMATORS – August 20

Permanent Building Committee	Thursday 08/26/21; 7:00pm Virtual ZOOM Meeting	
Permanent Building Committee	Thursday 09/09/21; 7:00pm Virtual ZOOM Meeting	Review CD Estimates
Permanent Building Committee	Thursday 09/23/21; 7:00pm Virtual ZOOM Meeting	
Permanent Building Committee	Thursday 10/07/21; 7:00pm Virtual ZOOM Meeting	

### 100% CONSTRUCTION (BID) DOCUMENTS SET to Printers - October 1

### BIDDING & AWARD October 2021 – November 2021

CONSRUCTION November 2021