

**Energy Reduction Plan** 

In Fulfillment of Criteria 3 for the Massachusetts Green Communities Grant Program Application

July 2022 (with 11/18/22 updates)

# Table of Contents

l.	Purpose and Acknowledgements
II.	Executive Summary
III.	Energy Use Baseline Inventory5
IV.	Energy Reduction Plan
V.	Onsite Renewable Energy Projects and Renewable Energy
VI. ERP	Appendix A: Letters from the General Government and School District Verifying Adoption of the 18
VII.	Appendix B – List of Attachments

## I. Purpose and Acknowledgements

The Town of Wakefield has completed and adopted this Energy Reduction Plan ("ERP") for submission to the Massachusetts Department of Energy Resources (DOER) in fulfillment of Criteria 3 of the requirements for Green Community designation.

We attach, as Appendix A, a letter from our Town Administrator Stephen Maio verifying the Town Council's adoption of this Energy Reduction Plan, as well a letter from the School Superintendent Doug Lyons confirming endorsement of the Plan.

Preparation of this ERP has been a collaboration of Town Officials, School Department representatives, Municipal Utility staff, and other energy professionals and volunteers. They include:

- Stephen Maio, Town Administrator
- Julie Smith-Galvin, Chair of the Town Council
- Joseph Conway, Director of Public Works
- Ann Waitt, Business Manager of Public Works
- Benjamin DeChristoforo, Inspector of Buildings
- Doug Lyons, Superintendent of Schools
- Suzy Veilleux, Chair of the School Committee
- Tim O'Brien, Director of Facilities
- Peter Dion, General Manager of the Wakefield Municipal Gas and Light Department
- Jeff Morris, IT Manager of the Wakefield Municipal Gas and Light Department
- Jen McDonald, Wakefield Content and Communications Manager
- Erin Kokinda, Wakefield Community and Economic Development Director
- Matthew Siska, GDS Associates
- Jennifer Kallay, Chair of the Wakefield Municipal Gas and Light Department Board
- Myra Sessions, Chair of the Wakefield Environmental Sustainability Committee

Technical support and drafting assistance were provided by Cara Goodman at the Metropolitan Area Planning Council (MAPC).

# II. Executive Summary

The Town of Wakefield has a population of about 27,000 people, as of the 2020 census. It is governed by a seven-member Town Council and managed by a Town Administrator. The town is approximately 7.9 square miles, located about 12 miles north of Boston.

Wakefield has made several energy-related investments over the past decade. The Town engaged with an ESCO to implement energy efficiency at several municipal buildings. The Town replaced its streetlights with LEDs several years ago. Three public electric vehicle chargers were installed in the Downtown Business District last year, the same year in which the Town acquired its first electric vehicle for municipal use. Solar panels are installed on two Water Department buildings.

### **Municipal Energy**

### **Buildings**

Wakefield is served by Wakefield Municipal Gas and Light Department (WMGLD) for both natural gas and electricity service. Wakefield manages 23 municipal buildings in their portfolio, which account for 75% of their total municipal energy use. Natural gas use accounts for over two thirds of the total building energy use.

#### Vehicles

Wakefield has a total of 138 vehicles across all municipal and school departments. Most vehicles belong to the DPW and the Police and Fire Departments. Most vehicles are either heavy duty or for emergency use and are exempt from the Fuel-Efficient Vehicle Policy. In FY 2021, municipal vehicles used a combined 66,993 gallons of gasoline and 36,506 gallons of diesel, making up 16% of total municipal energy consumption.

#### Water and Wastewater

Wakefield operates one water treatment plant and a total of 10 pumping stations. Together, these account for about 4% of municipal energy use.

### **Summary of Municipal Energy Users**

Buildings	Number
Oil Heat	1
Natural Gas Heat	19
Electric Heat	0
No Heat	3
Water and Sewer Infrastructure	11
Wastewater Treatment Plant	0
Drinking Water Treatment Plant	1
Pumping Stations	10
Vehicles	138
Non-Exempt	22
Exempt	116
Streetlights	2,749
Traffic Signals	7 accounts

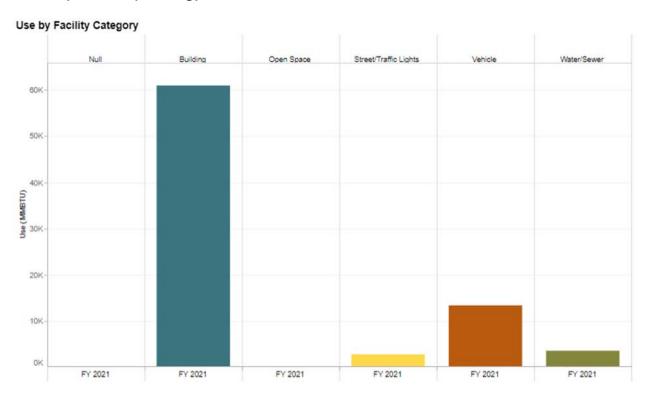
### **Energy Use Baseline and Plans for Reductions**

This ERP commits Wakefield to reduce energy use in municipal facilities by at least 20% compared to Fiscal Year 2021 over five years. Wakefield has chosen the most recent complete fiscal year, FY2021

(July 2020-June 2021), as its baseline year. This Energy Reduction Plan will apply to FY2023 – FY2027 (July 2022-June 2027), representing the 5-year period following adoption of the plan in July 2022.

The table below, based on energy use information extracted from MassEnergyInsight, shows the Town of Wakefield's energy use during FY2021 in MMBTUs.

### **Summary of Municipal Energy Use Baseline**



# III. Energy Use Baseline Inventory

The Town of Wakefield will be using MassEnergyInsight as its inventory tool. Initial MEI set ups of all Town buildings and other accounts have been completed. All energy use is accounted for in the system, including vehicle fuel, heating oil, and solar PV production.

Because comprehensive energy use data has never previously been available to Town departments for the buildings and facilities they manage, there is great interest in having access to MEI. Anticipated regular users include: WMGLD, the Town's Facilities Director, and the Department of Public Works.

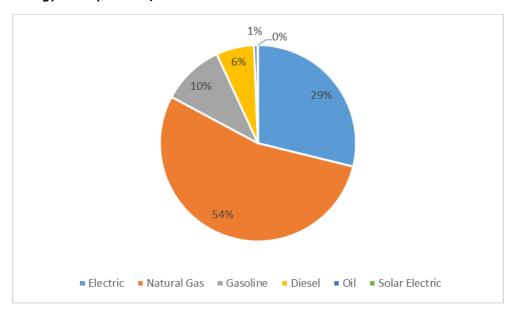
The table below shows the five buildings that use the greatest amount of energy in Wakefield currently. Four of these five buildings are included in this ERP as target facilities for significant energy efficiency measures. Galvin Middle School, while not targeted in this ERP, may be included in future efficiency planning.

Top 5 Energy Consuming Facilities					
Facility	MMBTUs	Percent of FY2021 Baseline			
Wakefield High School	20,526	25%			
Galvin Middle School	8,304	10%			
Public Safety Building	5,464	7%			
Dolbeare Elementary School	4,924	6%			
Woodville Elementary School	4,812	6%			
Total FY 2021 Usage for Top 5	44,030	54%			
Total FY 2021 Usage Baseline	80,792	100%			

Currently, the Public Safety building is in the middle of a significant renovation project that includes comprehensive energy efficiency upgrades throughout the building. Wakefield High School is planned to be replaced in about 5 years, towards the end of the ERP timeframe. Dolbeare and Woodville Elementary Schools are targeted to receive significant energy upgrades, as identified by the recent audits.

The figure below shows the breakout of energy use by fuel type. In the baseline year, natural gas was by far the largest source of energy used, making up 54% of total energy. The second largest source was electricity, making up 29% of the total use in the baseline year. Gasoline made up 10%, diesel made up 6%, oil made up 1%, and solar made up less than 1%.

# Wakefield Energy Use by Source, FY 2021



Wakefield currently owns and receives power from two solar arrays atop two Water Department buildings. One is a 25-kW array that was installed in September 2020. Another solar array on a second Water Department building was installed in June 2022.

# Table 3: Wakefield's Energy Use Baseline FY2021. Table 3a: Native Fuel Units. Table 3b: MMBTUs.

# ERP Guidance Table 3a - Municipal Energy Consumption for 2021 (Native Fuel Units)

				202	21		
		Electric (kWh)	Gas (therms)	Oil (gallons)	Gasoline (gallons)	Diesel (gallons)	Solar Electric (kWh)
Null	Dolbeare Elementary School	26					
	Total	26					
Building	Galvin Middle School	1,065,600	46,680				
	Beebe Library	271,560	11,020				
	Americal Civic Center	130,240	10,818				
	Nahant Street Yardwaste Faci	0					
	Hurd School	5,222	8,409				
	McCarthy Senior Center	77,840	14,511				
	Town Hall	164,240	9,025				
	Forest Glade Cemetery Office	1,720	1,604				
	Public Safety Building	635,920	32,938				
	Greenwood Fire Station	46,665	4,360				
	Albion Cultural Exchange	3,424	2,154				
	West Ward School	8,141	1,083				
	Doyle Early Childhood Center	75,120	11,670				
	Wakefield High School	1,352,240	154,608	3,250			
	Wakefield High School Landri	43,280					
	Woodville Elementary School	517,280	30,473				
	Dolbeare Elementary School	583,040	29,351				
	Walton Elementary School	109,440	14,594				
	Greenwood Elementary School	92,800	17,953				
	Nahant Street Yardwaste Faci	447					
	Forest Glade Cemetery Garage	1,001	1,859				
	Public Works Facility Vehicle	90,560	14,395				
	Public Works Facility Repair S	89,662	4,831				
	Total	5,365,442	422,336	3,250			
Open Space	Mapleway Playground Restro	133		- 100			
	Veterans Field EV Charger	2,611					
	Lincoln Street EV Charger	4,050					
	Wakefield Rockery	8,292					
	Wakefield Bandstand	498					
	Sylvan Avenue Tree Nursery	35					
	Greenwood Commuter Parkin	37					
	Tree Nursery	148					
	Wakefield High School Tennis	18,553					
	Wakefield High School Beasle	24,938					
	Moulton Playground Restroom	920					
	Total	60,215					

Grand Total		6,826,287	436,169	3,250	66,993	36,506	15,166
	Total	606,408	13,833				15,16
	Broadway Street Generator		2,722				
	Lakeview Avenue Pumping St	3,560					
	Audubon Road Pumping Stati	17,679					
	Jordan Avenue MWRA Meter	72					
	Montclare Avenue Pumping St	30,193					
	Findlay Street Pumping Station	3,979					
	Linden Street Pumping Station	10,776	1,171				
	Plaza Road Pumping Station	3,125					
	Broadway Street Treatment Pl	138,120	3,986				
	Broadway Street Parking Lot	3,782					
	Broadway Street Filter House	12,277	2,764				
	Broadway Street Garage	33,464	1,292				15,16
	Central Street Street Light	0					
	Central Street Pumping Station	7,572					
	Lake Avenue Pumping Station	6,767					
	West Park Drive Pumping Stat	34,402					
Water/Sewer	Farm Street Pumping Station	300,640	1,898				
	Total				66,993	36,506	
	Vehicles - Gasoline				66,993		
Vehicle	Vehicles - Diesel					36,506	
	Total	794,196					
	Traffic Lights	50,233					
	Street Lights	736,499					
	Dolbeare Elementary School	38					
	Audubon Road @ Colonial Tr	1,521					
	Parker Road Street Lights So	173					
	Parker Road Street Lights Nor	169					
	Salem @ Pleasure Island Roa	1.832					
	Salem @ Montrose Traffic Light						
	Colonel Connelly Park Street	644					
	Wakefield High School Tennis	154					
	Farm Street Traffic Sign - WHS	18					
Street/Traffic Lights	Salem @ 128N Traffic Light Farm Street Traffic Sign	1,236					

# ERP Guidance Table 3b - Municipal Energy Consumption for 2021 (MMBTU) Please make sure that any data submitted to DOER contains complete Data!

					2021			
		Diesel	Electric	Gas	Gasoline	Oil	Solar Electric	Total
Null	Dolbeare Elementary School		0					0
	Total		0					0
Building	Galvin Middle School		3,636	4,668				8,304
	Beebe Library		927	1,102				2,029
	Americal Civic Center		444	1,082				1,526
	Nahant Street Yardwaste Faci		0					0
	Hurd School		18	841				859
	McCarthy Senior Center		266	1,451				1,717
	Town Hall		560	903				1,463
	Forest Glade Cemetery Office		6	160				166
	Public Safety Building		2,170	3,294				5,464
	Greenwood Fire Station		159	436				595
	Albion Cultural Exchange		12	215				227
	West Ward School		28	108				136
	Doyle Early Childhood Center		256	1,167				1,423
	Wakefield High School		4,614	15,461		452		20,526
	Wakefield High School Landri		148					148
	Woodville Elementary School		1,765	3,047				4,812
	Dolbeare Elementary School		1,989	2,935				4,924
	Walton Elementary School		373	1,459				1,833
	Greenwood Elementary School		317	1,795				2,112
	Nahant Street Yardwaste Faci		2					2
	Forest Glade Cemetery Garage		3	186				189
	Public Works Facility Vehicle		309	1,440				1,748
	Public Works Facility Repair S		306	483				789
	Total		18,307	42,234		452		60,992
Open Space	Mapleway Playground Restro		0					0
	Veterans Field EV Charger		9					9
	Lincoln Street EV Charger		14					14
	Wakefield Rockery		28					28
	Wakefield Bandstand		2					2
	Sylvan Avenue Tree Nursery		0					0
	Greenwood Commuter Parkin		0					0
	Tree Nursery		1					1
	Wakefield High School Tennis		63					63
	Wakefield High School Beasle		85					85
	Moulton Playground Restroom		3					3
	Total		205					205

	5,074	23,291	43,617	8,307	452	52	80,793
Total		2,069	1,383			52	3,504
Broadway Street Generator			272				272
Lakeview Avenue Pumping St		12					12
Audubon Road Pumping Stati		60					60
Jordan Avenue MWRA Meter		0					0
Montclare Avenue Pumping St		103					103
Findlay Street Pumping Station		14					14
Linden Street Pumping Station		37	117				154
Plaza Road Pumping Station		11					11
Broadway Street Treatment Pl		471	399				870
Broadway Street Parking Lot		13					13
Broadway Street Filter House		42	276				318
		114	129			52	295
Central Street Street Light		0					0
		26					26
		23					23
		117	100				117
Farm Street Pumping Station		1,026	190				1,216
Total	5,074			8,307			13,381
Vehicles - Gasoline	-,			8,307			8,307
Vehicles - Diesel	5.074	-,,-					5,074
Total		2,710					2,710
-		171					171
,		2.513					2,513
							0
		-					5
		-					1
							1
							6
							5
		-					2
							1
-							
		1					1
	Vehicles - Diesel Vehicles - Gasoline Total Farm Street Pumping Station West Park Drive Pumping Stat. Lake Avenue Pumping Station Central Street Pumping Station Central Street Street Light Broadway Street Garage Broadway Street Filter House Broadway Street Parking Lot Broadway Street Treatment Pl Plaza Road Pumping Station Linden Street Pumping Station Findlay Street Pumping Station Montclare Avenue Pumping St Jordan Avenue MWRA Meter Audubon Road Pumping Stati Lakeview Avenue Pumping St Broadway Street Generator	Farm Street Traffic Sign - WHS Wakefield High School Tennis Colonel Connelly Park Street Salem @ Montrose Traffic Light Salem @ Pleasure Island Roa Parker Road Street Lights Nor Parker Road Street Lights So Audubon Road @ Colonial Tr Dolbeare Elementary School Street Lights Traffic Lights Total Vehicles - Diesel 5,074 Vehicles - Gasoline Total Farm Street Pumping Station West Park Drive Pumping Station Central Street Pumping Station Central Street Street Light Broadway Street Filter House Broadway Street Filter House Broadway Street Parking Lot Broadway Street Pumping Station Linden Street Pumping Station Linden Street Pumping Station Central Street Pumping Station Central Street Pumping Station Central Street Pumping Station Central Street Pumping Station Findlay Street Parking Lot Broadway Street Parking Lot Broadway Street Pumping Station Montclare Avenue Pumping Station Montclare Avenue Pumping Station Montclare Avenue Pumping Station Lakeview Avenue Pumping Stati Lakeview Avenue Pumping St Broadway Street Generator Total	Farm Street Traffic Sign - 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WHS         0           Wakefield High School Tennis         1           Colonel Connelly Park Street         2           Salem @ Montrose Traffic Light         5           Salem @ Pleasure Island Roa         6           Parker Road Street Lights Nor         1           Parker Road Street Lights So         1           Audubon Road @ Colonial Tr         5           Dolbeare Elementary School         0           Street Lights         171           Total         2,513           Traffic Lights         171           Total         2,710           Vehicles - Diesel         5,074           Vehicles - Gasoline         1,026           Total         5,074           Farm Street Pumping Station         1,026           West Park Drive Pumping Station         23           Central Street Pumping Station         26           Central Street Street Light         0           Broadway Street Garage         114         129           Broadway Street Filter House         42         276           Broadway Street Parking Lot         13         13           Broadway Street Pumping Station         11         11</td> <td>Farm Street Traffic Sign - WHS         0           Wakefield High School Tennis         1           Colonel Connelly Park Street         2           Salem @ Montrose Traffic Light         5           Salem @ Pleasure Island Roa         6           Parker Road Street Lights Nor         1           Parker Road Street Lights So         1           Audubon Road @ Colonial Tr         5           Dolbeare Elementary School         0           Street Lights         171           Total         2,513           Traffic Lights         171           Total         2,710           Vehicles - Diesel         5,074           Vehicles - Gasoline         8,307           Total         5,074           Vehicles - Gasoline         1,026           Total         5,074           West Park Drive Pumping Station         1,026           West Park Drive Pumping Station         23           Central Street Pumping Station         23           Central Street Street Light         0           Broadway Street Filter House         42         276           Broadway Street Parking Lot         13           Broadway Street Pumping Station         14</td> <td>Farm Street Traffic Sign - WHS  Wakefield High School Tennis  Colonel Connelly Park Street  Salem @ Montrose Traffic Light  Salem @ Pleasure Island Roa  Parker Road Street Lights Nor  Parker Road Street Lights Nor  Parker Road Street Lights So  Audubon Road @ Colonial Tr  Dolibeare Elementary School  Street Lights  Traffic Lights  171  Total  Vehicles - Diesel  Vehicles - Gasoline  Total  5,074  West Park Drive Pumping Station  Central Street Light  Broadway Street Eighter House  Broadway Street Filter House  Broadway Street Parking Lot  Broadway Street Pumping Station  11  Linden Street Pumping Station  11  Linden Street Pumping Station  11  Broadway Street Pumping Station  11  Linden Street Pumping Station  14  Montclare Avenue Pumping Station  15  Broadway Street Generator  272  Total  Total</td> <td>Farm Street Traffic Sign - WHS  Wakefield High School Tennis  Colonel Connelly Park Street  2  Salem @ Montrose Traffic Light  5  Salem @ Pleasure Island Roa  Parker Road Street Lights Nor  1  Parker Road Street Lights Nor  1  Parker Road @ Colonial Tr  Dolbeare Elementary School  Street Lights  171  Total  Vehicles - Diesel  Vehicles - Gasoline  Total  Street Pumping Station  West Park Drive Pumping Stat  Lake Avenue Pumping Station  Central Street Road Street Light  Broadway Street Filter House  Broadway Street Freatment Pl  Broadway Street Freatment Pl  Broadway Street Pumping Station  110  Inden Street Pumping Station  111  Broadway Street Pumping Station  112  Broadway Street Pumping Station  113  Broadway Street Pumping Station  114  Broadway Street Pumping Station  115  Broadway Street Pumping Station  116  Broadway Street Pumping Station  117  Findlay Street Pumping Station  118  Broadway Street Pumping Station  119  Flaza Road Pumping Station  110  Linden Street Pumping Station  111  Linden Street Pumping Station  112  Broadway Street Pumping Station  114  Montclare Avenue Pumping St  103  Jordan Avenue MWRA Meter  0  Audubon Road Pumping Stati  60  Lakeview Avenue Pumping St  12  Broadway Street Generator  Total  2069  1,383  52</td>	Farm Street Traffic Sign - WHS         0           Wakefield High School Tennis         1           Colonel Connelly Park Street         2           Salem @ Montrose Traffic Light         5           Salem @ Pleasure Island Roa         6           Parker Road Street Lights Nor         1           Parker Road Street Lights So         1           Audubon Road @ Colonial Tr         5           Dolbeare Elementary School         0           Street Lights         171           Total         2,513           Traffic Lights         171           Total         2,710           Vehicles - Diesel         5,074           Vehicles - Gasoline         1,026           Total         5,074           Farm Street Pumping Station         1,026           West Park Drive Pumping Station         23           Central Street Pumping Station         26           Central Street Street Light         0           Broadway Street Garage         114         129           Broadway Street Filter House         42         276           Broadway Street Parking Lot         13         13           Broadway Street Pumping Station         11         11	Farm Street Traffic Sign - WHS         0           Wakefield High School Tennis         1           Colonel Connelly Park Street         2           Salem @ Montrose Traffic Light         5           Salem @ Pleasure Island Roa         6           Parker Road Street Lights Nor         1           Parker Road Street Lights So         1           Audubon Road @ Colonial Tr         5           Dolbeare Elementary School         0           Street Lights         171           Total         2,513           Traffic Lights         171           Total         2,710           Vehicles - Diesel         5,074           Vehicles - Gasoline         8,307           Total         5,074           Vehicles - Gasoline         1,026           Total         5,074           West Park Drive Pumping Station         1,026           West Park Drive Pumping Station         23           Central Street Pumping Station         23           Central Street Street Light         0           Broadway Street Filter House         42         276           Broadway Street Parking Lot         13           Broadway Street Pumping Station         14	Farm Street Traffic Sign - WHS  Wakefield High School Tennis  Colonel Connelly Park Street  Salem @ Montrose Traffic Light  Salem @ Pleasure Island Roa  Parker Road Street Lights Nor  Parker Road Street Lights Nor  Parker Road Street Lights So  Audubon Road @ Colonial Tr  Dolibeare Elementary School  Street Lights  Traffic Lights  171  Total  Vehicles - Diesel  Vehicles - Gasoline  Total  5,074  West Park Drive Pumping Station  Central Street Light  Broadway Street Eighter House  Broadway Street Filter House  Broadway Street Parking Lot  Broadway Street Pumping Station  11  Linden Street Pumping Station  11  Linden Street Pumping Station  11  Broadway Street Pumping Station  11  Linden Street Pumping Station  14  Montclare Avenue Pumping Station  15  Broadway Street Generator  272  Total  Total	Farm Street Traffic Sign - WHS  Wakefield High School Tennis  Colonel Connelly Park Street  2  Salem @ Montrose Traffic Light  5  Salem @ Pleasure Island Roa  Parker Road Street Lights Nor  1  Parker Road Street Lights Nor  1  Parker Road @ Colonial Tr  Dolbeare Elementary School  Street Lights  171  Total  Vehicles - Diesel  Vehicles - Gasoline  Total  Street Pumping Station  West Park Drive Pumping Stat  Lake Avenue Pumping Station  Central Street Road Street Light  Broadway Street Filter House  Broadway Street Freatment Pl  Broadway Street Freatment Pl  Broadway Street Pumping Station  110  Inden Street Pumping Station  111  Broadway Street Pumping Station  112  Broadway Street Pumping Station  113  Broadway Street Pumping Station  114  Broadway Street Pumping Station  115  Broadway Street Pumping Station  116  Broadway Street Pumping Station  117  Findlay Street Pumping Station  118  Broadway Street Pumping Station  119  Flaza Road Pumping Station  110  Linden Street Pumping Station  111  Linden Street Pumping Station  112  Broadway Street Pumping Station  114  Montclare Avenue Pumping St  103  Jordan Avenue MWRA Meter  0  Audubon Road Pumping Stati  60  Lakeview Avenue Pumping St  12  Broadway Street Generator  Total  2069  1,383  52

# IV. Energy Reduction Plan

Wakefield worked with GDS Associates to perform comprehensive energy audits in the 17 largest and most energy consuming municipal buildings which identified a wide variety of opportunities for energy efficiency measures. Audits were performed in the fall of 2021, and these were used as the basis for most of the savings estimates in this plan. Attached are the comprehensive "Summary Workbook" detailing all measures and savings, as well as building-specific calculation books that provide further detail about the recommendations for each building.

The Town of Wakefield has identified and is planning for energy use reductions in at least seven buildings, that will contribute to a combined 15,943 MMBTU in savings, or 20% of total municipal energy reduction over the next five years. The table below summarizes the current use and planned reductions, by facility category.

Summary of Municipal Energy Use & Reductions							
Facility Category	MMBTU Used in Baseline Year	% of Total MMBTU Baseline Energy Consumption	Projected Planned MMBTU Savings	Savings as % of Total MMBTU Baseline Energy Consumption			
Non-Weather							
Normalized							
Buildings	60,992	75.5%	15,943	20%			
Vehicles	13,381	16.6%		0%			
Street/Traffic Lights	2,710	3.4%		0%			
Open Space	205	0.3%		0%			
Water/Sewer/Pumping	3,504	4.3%		0%			
Total Non-Weather Normalized	80,792	100.0%	15,943	20%			

<sup>\*</sup>Savings are not weather normalized and can only be compared against other data that is not weather normalized.

### Overview of Goals by Year

### Year 1

In the first year, Wakefield plans to make upgrades in four buildings – Town Hall, the Americal Civic Center, the Dolbeare School, and the Public Safety Building. The Public Safety Building upgrades will be included as part of a pre-planned construction project, while the other three will leverage funding from the initial Green Communities grant. In most cases, the Town is planning to address all identified savings opportunities at once, to achieve maximum efficiencies.

- Town Hall Interior & exterior lighting upgrades, low flow faucets, HVAC pump upgrade, heat pump water heater
- Americal Civic Center Lighting upgrades, weatherization, insulation, low flow fixtures, heat pump water heaters
  - o There is also a potential to install solar on this building after a planned roof replacement
- Dolbeare School HVAC condensing units and VFDs, interior & exterior lighting, heat pump water heaters
- Public Safety Building New boilers, new chiller, interior and exterior lighting, lighting controls, weatherization, low flow fixtures, vending machine controls (done as part of larger construction project at this building)

#### Year 2

In the second year, Wakefield intends to request a grant to electrify the heating system at the Woodville school, replacing the boiler with a heat pump system.

Woodville Elementary School - boiler replacement with heat pump system

#### Year 3

In the third year, Wakefield plans to address all the other measures at the Woodville School, as identified by GDS (following the more urgent boiler replacement). Wakefield also plans to implement all recommended measures in the Greenwood Elementary School.

- Woodville Elementary School HVAC upgrades, interior and exterior lighting, heat pump water heater
- Greenwood Elementary School radiator control valves, heat pump water heater, insulation, steam trap survey, interior & exterior lighting

#### Year 4

In year 4, Wakefield will address the last recommendation for the Dolbeare School, the RTU replacement.

Dolbeare School – RTU replacement

#### Year 5

In the fifth year, it is anticipated that the new Wakefield High School will be completed. This project is planned to be significantly more efficient than the existing high school and provide large energy savings along with a more modern and comfortable building for students and staff.

• Wakefield High School – new building complete

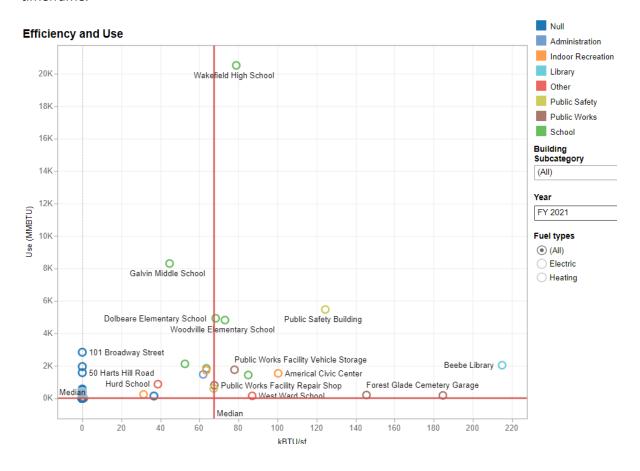
## Summary of Projected Energy Savings by Building

Energy Improvements	Projected MMBTU Savings	MMBTU Usage	Savings % of Building Usage	Savings % of Town-Wide Savings
Public Safety Building	1,620	5,464	30%	10.2%
Town Hall	99	1,463	7%	0.6%
Americal Civic Center	60	1,526	4%	0.4%
Woodville Elementary School	2,155	4,812	45%	13.5%
Wakefield High School	10,884	20,526	53%	68.3%
Dolbeare Elementary School	596	4,924	12%	3.7%
Greenwood Elementary School	528	2,112	25%	3.3%
All Other Accounts	-	39,966	0%	
Total (all accounts)	15,943	80,793	20%	100.0%

As shown in the table above, by implementing all planned projects, Wakefield can achieve a total of 20% overall energy savings across all municipal facilities within five years.

### Areas of Least Efficiency/Greatest Waste

Mass Energy Insight's "Buildings to Target" view is helpful in identifying areas of least efficiency and will be used when planning future energy projects after those listed here are complete in the initial 5-year timeframe.



\* Points further to the right have a higher energy use per square foot (i.e., less energy efficient). Points higher up use more total energy. Red lines show the medians for the town's buildings.

Energy Use Intensity (EUI) is a measure of the energy used per square foot, with lower EUIs indicating more efficient buildings. Buildings with a higher EUI generally have more opportunities for cost-effective energy efficiency upgrades.

The median EUI of all buildings in Wakefield is 67 kBTU per square foot. The largest user in town, the High School, had an EUI of 65 in FY19 and 79 in FY21. COVID is the likely cause of changes in EUI for municipal buildings in FY19, FY20, and FY21. Lower EUIs coincided with periods when buildings were closed to the public and higher EUIs coincided with periods when the buildings were reopened to the public and subject to new ventilation requirements.

Any buildings with high usage or above the median efficiency present the best opportunities for savings, as shown in the top right section of the graph.

### **Energy Conservation Measures**

All the energy conservation measures listed here are detailed in the attached spreadsheet, in "Table 4 – Energy Conservation Measures". A snapshot of the spreadsheet is included here as an overview of all planned measures. Please see attachment for full energy and cost details and proposed timing.

Buildings Ameri Buildings Ameri Buildings Ameri Buildings Ameri Buildings Ameri Buildings Ameri Buildings Public	Hall Hall	Energy Conservation Measure Name  Lighting Upgrades Low Flow Fixture Exterior Lighting Upgrades Variable Speed Fan or Pump Motor Heat Pump Water Heater Lighting Upgrades Weatherization Insulation Low Flow Fixture Heater Pump Water Heater New Condensing Boilers  New Chiller  Interior Lighting	ECM Type (select one from drop-down)  Interior Lighting Hot Water Exterior Lighting Pump/Motor/Drive Hot Water Interior Lighting Weatherization Hot Water	Status (select one from drop-down)  Planned	Status Date (Completed with month/year or planned month/year)  9/30/2022  9/30/2022  9/30/2022  9/30/2022  9/30/2022  9/30/2022  9/30/2022  9/30/2022  9/30/2022  9/30/2022  9/30/2022
Buildings Town Buildings Town Buildings Town Buildings Town Buildings Town Buildings Ameri Buildings Public Buildings Wood	Hall Hall Hall Hall Hall Hall Hall Hall	Low Flow Fixture Exterior Lighting Upgrades Variable Speed Fan or Pump Motor Heat Pump Water Heater Lighting Upgrades Weatherization Insulation Low Flow Fixture Heat Pump Water Heater New Condensing Boilers New Chiller	Hot Water Exterior Lighting Pump/Motor/Drive Hot Water Interior Lighting Weatherization Hot Water Hot Water Hot Water Hot Water Hot Water	Planned	9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022
Buildings Town Buildings Town Buildings Ameri Buildings Public Buildings Wood	Hall Hall Hall Hall Hall Hall Hall Hall	Exterior Lighting Upgrades Variable Speed Fan or Pump Motor Heat Pump Water Heater Lighting Upgrades Weatherization Insulation Low Flow Fixture Heat Pump Water Heater New Condensing Boilers New Chiller	Exterior Lighting Pump/Motor/Drive Hot Water Interior Lighting Weatherization Hot Water Hot Water Hot Water Hot Water HVAC	Planned	9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022
Buildings Town Buildings Ameri Buildings Public Buildings Wood	Hall  Hall  Hall  I Ha	Upgrades Variable Speed Fan or Pump Motor Heat Pump Water Heater Lighting Upgrades Weatherization Insulation Low Flow Fixture Heat Pump Water Heater New Condensing Boilers New Chiller	Pump/Motor/Drive  Hot Water Interior Lighting Weatherization Hot Water Hot Water Hot Water Hot Water Hot Water	Planned Planned Planned Planned Planned Planned Planned Planned Planned	9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022
Buildings Ameri Buildings Public	ical Civic Center ical Civic Senter ical Civic Center ical Civic C	Pump Motor Heat Pump Water Heater Lighting Upgrades Weatherization Insulation Low Flow Fixture Heat Pump Water Heater New Condensing Boilers  New Chiller	Hot Water Interior Lighting Weatherization Hot Water Hot Water Hot Water Hot Water	Planned Planned Planned Planned Planned Planned Planned Planned	9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022
Buildings Ameri Buildings Public Buildings Wood	ical Civic Center ical Civic Building ic Safety Building ic Safety Building	Heater Lighting Upgrades Weatherization Insulation Low Flow Fixture Heat Pump Water Heater New Condensing Boilers New Chiller	Interior Lighting Weatherization Hot Water Hot Water Hot Water Hot Water	Planned Planned Planned Planned Planned Planned	9/30/2022 9/30/2022 9/30/2022 9/30/2022 9/30/2022
Buildings Ameri Buildings Public	ical Civic Center ical State Building ic Safety Building ic Safety Building	Weatherization Insulation Low Flow Fixture Heat Pump Water Heater New Condensing Boilers New Chiller	Weatherization Hot Water Hot Water Hot Water Hot Water	Planned Planned Planned Planned Planned	9/30/2022 9/30/2022 9/30/2022 9/30/2022
Buildings Ameri Buildings Ameri Buildings Ameri Buildings Ameri Buildings Ameri Buildings Public Buildings Wood	ical Civic Center ical Civic Center ical Civic Center ical Civic Center c Safety Building c Safety Building c Safety Building	Insulation Low Flow Fixture Heat Pump Water Heater New Condensing Boilers New Chiller	Hot Water Hot Water Hot Water HVAC	Planned Planned Planned Planned	9/30/2022 9/30/2022 9/30/2022
Buildings Ameri Buildings Ameri Buildings Ameri Buildings Public Buildings Wood	ical Civic Center ical Civic Center c Safety Building c Safety Building c Safety Building	Low Flow Fixture Heat Pump Water Heater New Condensing Boilers New Chiller	Hot Water Hot Water HVAC	Planned Planned Planned	9/30/2022 9/30/2022
Buildings Ameri Buildings Public Buildings Wood	c Safety Building c Safety Building c Safety Building c Safety Building	Heat Pump Water Heater New Condensing Boilers New Chiller	Hot Water	Planned Planned	9/30/2022
Buildings Public Buildings Wood	c Safety Building c Safety Building c Safety Building	New Condensing Boilers New Chiller	HVAC	Planned	
Buildings Public Buildings Wood	c Safety Building	Boilers  New Chiller			9/30/2022
Buildings Public Buildings Wood	c Safety Building		HVAC	Dlannad	
Buildings Public Buildings Public Buildings Public Buildings Public Buildings Public Buildings Wood		Interior Lighting		Planned	9/30/2022
Buildings Public Buildings Public Buildings Public Buildings Public Buildings Wood	Safety Building		Interior Lighting	Planned	9/30/2022
Buildings Public Buildings Public Buildings Public Buildings Wood		Weatherization	Weatherization	Planned	9/30/2022
Buildings Public Buildings Public Buildings Wood	c Safety Building	Low Flow Fixture	Hot Water	Planned	9/30/2022
Buildings Public Buildings Wood Buildings Wake	c Safety Building	Vending Machine Controls	Other	Planned	9/30/2022
Buildings Wood	c Safety Building	Exterior Lighting	Exterior Lighting	Planned	9/30/2022
Buildings Wood Buildings Wake	c Safety Building	Lighting Controls	Interior Lighting	Planned	9/30/2022
Buildings Wood	dville Elementary School	AHU-1,2,3 VFDs - Single Zone VAV Conversion	Pump/Motor/Drive	Planned	9/30/2024
Buildings Wood Buildings Wood Buildings Wood Buildings Wood Buildings Wood Buildings Wake	dville Elementary School	Interior Lighting	Interior Lighting	Planned	9/30/2024
Buildings Wood Buildings Wood Buildings Wood Buildings Wake	dville Elementary School	Heat Pump Water Heater	Hot Water	Planned	9/30/2024
Buildings Wood Buildings Wood Buildings Wake	dville Elementary School	Exterior Lighting	Exterior Lighting	Planned	9/30/2024
Buildings Wood Buildings Wake	dville Elementary School	Boiler to A2WHP	Fuel Conversion	Planned	9/30/2023
Buildings Wake	dville Elementary School	EC Motors on Uvs	HVAC	Planned	9/30/2024
Buildings Dolbe	dville Elementary School efield Memorial High School	High Efficiency RTU  New Building	HVAC Comprehensive	Planned Planned	9/30/2024
DOIDE	eare Elementary School	Implement (DCV)	HVAC	Planned	9/30/2022
Buildings Dolbe	eare Elementary School	Replace HVAC-1&2 Condensing Units	HVAC	Planned	9/30/2022
Buildings Dolbe	eare Elementary School	Distribution Pump VFDs	HVAC	Planned	9/30/2022
Buildings Dolbe	eare Elementary School	Interior Lighting	Interior Lighting	Planned	9/30/2022
Buildings Dolbe	eare Elementary School	Heat Pump Water Heater	Hot Water	Planned	9/30/2022
<u> </u>	eare Elementary School	HVAC-2 VFDs-Single Zone VAV Conversion	HVAC	Planned	9/30/2022
	eare Elementary School	Exterior Lighting	Exterior Lighting	Planned	9/30/2022
	eare Elementary School eare Elementary School	EC Motors on UVs High Efficiency RTUs	HVAC HVAC	Planned Planned	9/30/2022 9/30/2025
	nwood Elementary School	Interior Lighting	Interior Lighting	Planned	9/30/2024
		Thermostatic Radiator Control Valves	HVAC	Planned	9/30/2024
ů,	nwood Elementary School	Heat Pump Water Heater	Hot Water	Planned	9/30/2024
	nwood Elementary School	the end of our	HVAC HVAC	Planned	9/30/2024
Buildings Green Buildings Green	nwood Elementary School	Insulation Steam Trap Survey		Planned	9/30/2024

### Program Management Plan for Implementation, Monitoring and Oversight

Responsibility for project implementation, monitoring, and oversight will reside with the Town Administrator, who will delegate responsibility for the projects at various buildings to the DPW and the School Facilities Manager. WMGLD will provide data and IT support to the Town to populate MEI accurately. The Town Council will appoint a lead to coordinate development of the annual reports with members of the Environmental Sustainability Committee. The report will be reviewed with a core team consisting of one representative from DPW, WMGLD, Schools, and Facilities Management.

### Summary of Long-Term Energy Reduction Goals - Beyond 5 years

As the five-year period of this plan ends, and the new, highly efficient High School is anticipated to begin operating, Wakefield will assess current energy use in all buildings. Wakefield will prioritize buildings with higher usage and lower efficiency and examine all buildings with new measures to ensure that savings are being realized. After this assessment, Wakefield will identify another group of buildings to implement the next set of efficiency measures.

# V. Onsite Renewable Energy Projects and Renewable Energy

Wakefield currently owns and receives power from two solar arrays atop two Water Department buildings. One is a 25-kW array that was installed in September 2020. Another solar array on a second Water Department building was installed in June 2022. Reporting for this second solar array was not available at the time this plan was developed and therefore not included in the data.

VI. Appendix A: Letters from the General Government and School District Verifying Adoption of the ERP

# VII. Appendix B – List of Attachments

- 1. Attachment 1 Excel Spreadsheet "Guidance Tables for Criterion 3"
- 2. Attachment 2 GDS Audit Documentation