

<b>WAKEFIELD PERMANENT BUILDING COMMITTEE WAKEFIELD HIGH SCHOOL BUILDING COMMITTEE</b>	<b>WAKEFIELD MEMORIAL HIGH SCHOOL MEETING NOTES #51</b>
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Date:	Thursday February 29, 2024
Location:	Virtual "Zoom" Meeting
Time:	7:00 pm
Prepared BY:	Timothy Baker – LeftField PM

Name		Present
Joseph Conway	Director of Public Works (Non-Voting)	x
Julie Smith Galvin	Town Council (Non-Voting)	x
Stephen P. Maio	Town Administrator (Non-Voting)	x
Thomas Markham	School Committee Member (Non-Voting)	x
Kevin Piscadlo	School Committee Member (Non-Voting)	x
Dr. Doug Lyons	Superintendent of Schools (Non-Voting)	x
Tim O'Brien	Facilities Director (Non-Voting)	✓
Joseph B. Bertrand	Permanent Building Committee, Chair (Voting)	✓
Charles L. Tarbell	Permanent Building Committee, Secretary (Voting)	✓
Jason Cohen	Permanent Building Committee (Voting)	x
Tom Galvin	Permanent Building Committee (Voting)	✓
John McDonald	Permanent Building Committee (Voting)	✓
Marc Moccio	Permanent Building Committee (Voting)	✓
Philip Renzi	Permanent Building Committee (Voting)	✓
Wayne Hardacker	Permanent Building Committee (Voting)	✓
Erin Demerjian	Permanent Building Committee (Voting)	✓
Amy McLeod	Wakefield Memorial High School Principal (Non-Voting)	✓
Joseph Mullaney	Wakefield Memorial High School Asst. Principal (Non-Voting)	x
James Sullivan	Finance Committee (Non-Voting)	x
Ian McKinnon	Community Member (Non-Voting)	x
Jeffrey Cohen	Community Member (Non-Voting)	x
Elizabeth Martin	Community Member (Non-Voting)	x
Ray Thompson	Community Member (Non-Voting)	✓
Eric Lambiaso	Community Member (Non-Voting)	x
Thomas Stapleton	Community Member (Non-Voting)	x
Robert Arcari	Community Member (Non-Voting)	x
Dylan Forester	Community Member (Non-Voting)	x
Christopher Sallade	Community Member (Non-Voting)	✓
Sandra Clarey	Community Member (Non-Voting)	x
Eric Hubert	Community Member (Non-Voting)	x
Christine Bufagna	Community Member (Non-Voting)	x
Jonathan Chines	Community Member (Non-Voting)	✓
Kim Hartman	Community Member (Non-Voting)	x
Greg Liakos	Community Member (Non-Voting)	x
William Karvouniaris	Community Member (Non-Voting)	x
Kevin Pskadlo	Community Member (Non-Voting)	x
Robin Greenberg	Community Member (Non-Voting)	x
Tom Purcell	Community Member (Non-Voting)	x

Name		Present
Lynn Stapleton	Leftfield Project Management	✓
Jim Rogers	Leftfield Project Management	x
Timothy Baker	Leftfield Project Management	✓
Craig DiCarlo	Leftfield Project Management	✓

Helen Fantini	SMMA	✓
Matt Rice	SMMA	✗
Brian Black	SMMA	✗
Martine Dion	SMMA	✗
Nick Ferzacca	SMMA	✗
Lorraine Finnegan	SMMA	✗
Lana Prokupets	SMMA	✗
Anthony Gray	SMMA	✗
Michael Dowhan	SMMA	✗
Meagan Collins	SMMA	✗
Erin Prestileo	SMMA	✗
Laura Monies	SMMA	✗
Alan DeHaan	SMMA	✗
Tom Faust	SMMA	✓
Ali Ucci	SMMA	✗
Frank Hayes	Bond Construction	✗
David Capaldo	Bond Construction	✓
Jerry Hammersley	Bond Construction	✓
Brenden O'Malley	Bond Construction	✓
Marcus Dow	Bond Construction	✓

1. Meeting called to order at approximately 7:02PM. A quorum was present.

2. Public Participation

There was no public participation.

3. Administrative Actions

A. Meeting Minutes

The meeting minutes of the 02/15/24 Permanent Building Committee Wakefield Memorial High School Project were presented for review.

***Chip Tarbell made a motion to approve the 02/15/24 Permanent Building Committee Wakefield Memorial High School Project Meeting Minutes as presented. Seconded by Tom Galvin. Motion was approved unanimously.***

4. Review of the 90% Construction Documents Cost Estimates

LF continued by reviewing the final Reconciled 90% Construction Document Cost Estimate that are included in the 90% Construction Documents Submission. The Project engaged two Cost Estimators: PM&C and Bond Construction. The final reconciled estimates were Estimates were reconciled within a <1% Variance of each other. The costs were lower than Control Budget of \$220,459,379 therefore, Value Engineering will not be necessary at this phase of the project. Bond Construction’s estimate is carried in the 90% CD Submission and can be found below. A more detailed construction cost breakdown can be found in the attached Presentation.

- Value of the Construction Cost Estimates:

PM&C:                   \$216,215,673

Bond Building: \$218,903,263

5. Bond Early Procurement / Pre-GMP #3/ Bond Contract Amendment #6

Bond presented Early Procurement/ Pre-GMP #3 for \$38,011,421.00, which is comprised of Site Work, Ground Improvements, General Requirements/General Conditions/Holds/Allowances/Insurances/Bonds.

LeftField reviewed Bond’s Contract Amendment #4: “The Owner hereby authorizes this Contract Amendment No. 4 with a total value of \$2,050,615.00. This Amendment is comprised of Pre-GMP #1 which includes the early procurement of precast culvert sections and the associated General Requirements, General Conditions and CM mark-ups, dated December 12, 2023, and is based on the 60% CD Estimating Set, Bid Package No. 1, Addendum #1; Pre-GMP #2 which includes the early procurement of Electrical Equipment and the associated Insurances, Contingencies and CM mark-ups, dated December 12, 2023, and is based on the 60% CD Estimating Set, Bid Package No. 1, Addendum #1; and Pre-GMP #3 which includes Sitework and Ground Improvements, dated February 28, 2024, and is based on the 90% CD Estimating Set, Bid Package No. 2, Addenda #1 and #2. The Contract Price in accordance with Articles 6 and 7 of the Owner-Construction Manager Agreement shall be amended as follows.

***Chip Tarbell made a motion Approve Bond CM Contract Amendment No. 6 / Pre-GMP #3 for Early Procurement for Sitework and Ground Improvements in the amount of \$38,011,421 as presented, Seconded by Tom Galvin. On a roll call vote, the motion was approved unanimously.***

6. Review 90% Construction Documents Submission

LF and SMMA continued by reviewing contents of the 90% Construction Documents Submission. A table of contents can be found in the attached presentation and the 90% Construction Documents Submission can be on the WMHS project website: <https://wakefieldmhsproject.com/design-phase/>.

***Chip Tarbell made a motion to Approve Submission of the 90% Construction Documents Submission to the MSBA as presented, Seconded by Tom Galvin. On a roll call vote, the motion was approved unanimously.***

7. Procurement Update

A. Trade Contractor Prequalification Schedule

LeftField provided an update on the Trade Contractor Pre-Qualifications process and schedule by reviewing all firms that submitted Statements of Qualifications. All Trade Categories received the minimum of (3) three submissions, with categories, such as Painting, which received (11) eleven submissions. All SOQs have previously been reviewed by the Prequalification Committee with Project Team members as required by Law. The Committee and Project Team are recommending that the PBC approve the list of Prequalified Contractors found in the attached Presentation. LeftField provided a brief summary of the reasons for recommendation:

- Recommended by the Pre-Qualification Subcommittee who has reviewed and vetted all Filed Sub Bidders (FSB) Contractor “Statements of Qualification” (SOQs).

- Vast Majority of Firms are familiar to Project Team Members.
- All Firms are capable of satisfactorily completing the Project.
- All Firms submitted Financial Information that meets the SOQ requirements.
- Pre-Qualifications were completed independently and digitally by BidDocsOnline.
- Majority of Firms have Adequate/Similar Public Construction and Project Size Experience.

***Chip Tarbell made a motion to Approve the Recommendations of the WMHS Pre-Qualification Subcommittee to approve all Pre-Qualified FSB Contractor Firms as presented, Seconded by Tom Galvin. On a roll call vote, the motion was approved unanimously.***

**B. Review Materials Testing & Inspections Services Procurement Schedule**

LeftField provided an update on the Materials Testing and Inspections Services Procurement.

- **(6) Firms Submitted Proposals**
  - Aardvark Geotechnical Engineering & Testing, Inc
  - Intertek/PSI
  - John Turner Consulting
  - Tompson & Lichtner Co., Inc
  - UTS of Massachusetts
  - Yankee Engineering & Consulting

**Reasons for Recommendation - UTS of Massachusetts**

- UTS Office is located close to Project Site
- Pricing is competitive with some categories lower in cost compared to competitors.
- Performs all testing and inspection services in-house.
- Recommended by the Working Group Members and Project Team after reviewing and vetting the submitted Proposals.
- Extensive MSBA and High School Construction Project Experience.

***Chip Tarbell made a motion to Approve UTS of Massachusetts as the Preferred Materials Testing & Inspections Services Vendor as presented, Seconded by Tom Galvin. On a roll call vote, the motion was approved unanimously.***

**8. Abutter's Meeting Update – Existing Conditions Surveys**

LeftField and Bond reviewed a proposed letter to be sent from Hartford Structural Inspections, LLC to abutters highlighted in the attached presentation. The purpose of the letter is to inform the abutters that Bond will be paying for “Existing Conditions” Surveys for abutters/Bond to

establish the current condition of the house to protect both parties interest during construction should any damage arise on the properties by establishing the base condition The PBC endorsed the Project Team's plan. Bond will move forward by instructing Hartford to issue the letter.

9. Project Schedule Review

A. Meeting Calendar Update & Review of Future Dates

LF and SMMA closed the PBC meeting by reviewing additional meeting calendar updates and review of future dates:

- **March 1 – Submit 90% Construction Documents Submission to the MSBA after PBC Approval**
- **March 14 – Permanent Building Committee Meeting**
- **March 18 – Bond's Initial Mobilization on Site**
- **April 08 – Bond Field Trailers Arrive**
- **May 17 – Tentative Groundbreaking Ceremony w/ Local Officials/MSBA**

10. Next Permanent Building Committee/School Building Committee Meeting will be held on March 14, 2024

Attachments:

- Leftfield Presentation 02/29/24

Town of Wakefield  
Wakefield Public Schools

# WAKEFIELD MEMORIAL HIGH SCHOOL PROJECT

Permanent Building  
Committee

School Building Committee  
Meeting

February 29, 2024



# WAKEFIELD MEMORIAL HIGH SCHOOL

## AGENDA:

### 1. Administrative Actions

- Review of February 15, 2024 Permanent Building Committee/SBC Meeting Minutes and Vote to Approve
- Budget Update
- Review Reconciled 90% Construction Document Cost Estimates Comparison
- Bond's Pre-GMP #3 (Guaranteed Maximum Price)
- CM Contract Amendment No. 6
- Vote to Approve CM Contract Amendment No. 6 /Pre-GMP #3
- Vote to Approve Prequalified Trade Contractors
- Vote to Approve Preferred Vendor for Materials Testing & Inspections Services

### 2. Design Update

- 02.27.24 Abutter's Meeting Update

### 3. Schedule Update

- Review Prequalification Schedule
- Review of Upcoming Meetings

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

### Review of February 15, 2024 Permanent Building Committee/School Building Committee Meeting Minutes

LeftField		LeftField		LeftField		LeftField		LeftField		LeftField	
WAKEFIELD PERMANENT BUILDING COMMITTEE		WAKEFIELD PERMANENT BUILDING COMMITTEE		WAKEFIELD PERMANENT BUILDING COMMITTEE		WAKEFIELD PERMANENT BUILDING COMMITTEE		WAKEFIELD PERMANENT BUILDING COMMITTEE		WAKEFIELD PERMANENT BUILDING COMMITTEE	
Date:	Thursday February 15, 2024										
Location:	Virtual "Zoom" Meeting										
Time:	7:00 pm										
Prepared BY:	Timothy Baker – LeftField										
Name		Name		Name		Name		Name		Name	
Joseph Conway	Director of Public Works	Helen Fantini	SMMA	David Capaldo	Bond Construction	Jason Cohen	SMMA	John Turner Consulting		SMMA	
Julie Smith Galvin	Town Council	Matt Rice	SMMA	Jerry Hammesley	Bond Construction	Michael Dowhan	SMMA	Tompson & Lichtner Co., Inc.		SMMA	
Stephen P. Maio	Town Administrator	Brian Black	SMMA	Brenden O'Malley	Bond Construction	Meagan Collins	SMMA	UTS of Massachusetts		SMMA	
Thomas Markham	School Committee Member	Martine Dion	SMMA	Marcus Dow	Bond Construction	Erin Prestileo	SMMA	Yankee Engineering & Construction		SMMA	
Kevin Piscadolo	School Committee Member	Nick Ferzacca	SMMA			Laura Monies	SMMA			SMMA	
Dr. Doug Lyons	Superintendent of Schools	Lana Prokupets	SMMA			Alan DeHaan	SMMA			SMMA	
Tim O'Brien	Facilities Director	Anthony Gray	SMMA			Tom Faust	SMMA			SMMA	
Joseph B. Bertrand	Permanent Building Committee Member	Michael Dowhan	SMMA			Ali Ucci	SMMA			SMMA	
Charles L. Tarbell	Permanent Building Committee Member	Frank Hayes	Bond Construction							SMMA	
Jason Cohen	Permanent Building Committee Member	David Capaldo	Bond Construction							SMMA	
Tom Galvin	Permanent Building Committee Member	Jerry Hammesley	Bond Construction							SMMA	
John McDonald	Permanent Building Committee Member	Brenden O'Malley	Bond Construction							SMMA	
Marc Moccio	Permanent Building Committee Member	Marcus Dow	Bond Construction							SMMA	
Phillip Renzi	Permanent Building Committee Member									SMMA	
Wayne Hardacker	Permanent Building Committee Member									SMMA	
Erin Demerjian	Permanent Building Committee Member									SMMA	
Amy McLeod	Wakefield Memorial High School									SMMA	
Joseph Mullaney	Wakefield Memorial High School									SMMA	
James Sullivan	Finance Committee									SMMA	
Ian McKinnon	Community Member									SMMA	
Jeffrey Cohen	Community Member									SMMA	
Elizabeth Martin	Community Member									SMMA	
Ray Thompson	Community Member									SMMA	
Eric Lambiaso	Community Member									SMMA	
Thomas Stapleton	Community Member									SMMA	
Robert Arcari	Community Member									SMMA	
Dylan Forrester	Community Member									SMMA	
Christopher Sallade	Community Member									SMMA	
Sandra Clarey	Community Member									SMMA	
Eric Hubert	Community Member									SMMA	
Christine Bufagna	Community Member									SMMA	
Jonathan Chines	Community Member									SMMA	
Kim Hartman	Community Member									SMMA	
Greg Liakos	Community Member									SMMA	
William Karvouniaris	Community Member									SMMA	
Kevin Pskadlo	Community Member									SMMA	
Robin Greenberg	Community Member									SMMA	
Tom Purcell	Community Member									SMMA	
Name		Name		Name		Name		Name		Name	
Lynn Stapleton	LeftField Project Manager	Jason Cohen	SMMA	Jason Cohen	SMMA	Jason Cohen	SMMA	Jason Cohen	SMMA	Jason Cohen	SMMA
Jim Rogers	LeftField Project Manager	Michael Dowhan	SMMA	Michael Dowhan	SMMA	Michael Dowhan	SMMA	Michael Dowhan	SMMA	Michael Dowhan	SMMA
Timothy Baker	LeftField Project Manager	Meagan Collins	SMMA	Meagan Collins	SMMA	Meagan Collins	SMMA	Meagan Collins	SMMA	Meagan Collins	SMMA
Craig DiCarlo	LeftField Project Manager	Erin Prestileo	SMMA	Erin Prestileo	SMMA	Erin Prestileo	SMMA	Erin Prestileo	SMMA	Erin Prestileo	SMMA

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 2. Project Update

### Cost Comparison of Reconciled Construction Cost Estimates – 90% Construction Documents

- Two Cost Estimators – PM&C and Bond
- Value of the Construction Cost Estimates:  
 PM&C                   \$216,215,673  
 Bond Building       \$218,903,263
- Estimates were reconciled to within a <1% Variance
- Lower than Control Budget of \$220,459,379 therefore, Value Engineering will not be necessary at this phase
- Bond’s estimate is carried in the 90% CD Submission

Wakefield Memorial High School, Wakefield, MA		March 1, 2024	
90% Construction Documents Submission - Comparative Cost Analysis			
	Cost/ SF		Cost/ SF
	PM&C (SMMA)	259,847	Bond (CM) 259,847
Student Enrollment 9-12: 1,000 Students			
Option 3B - New @ Beasley Oval			
Bid Package #1 - (hard number)	\$ 2,298,906	8.85	\$ 2,298,906 8.85
Bid Package #2 - (hard number)	\$ 42,893,842	165.07	\$ 42,893,842 165.07
Foundation	\$ 144,060	0.55	\$ 139,850 0.54
Superstructure	\$ 1,195,328	4.60	\$ 1,286,495 4.95
Exterior Closure	\$ 19,598,712	75.42	\$ 19,570,618 75.32
Roofing	\$ 4,751,427	18.29	\$ 4,759,220 18.32
Interior Construction	\$ 17,983,062	69.21	\$ 18,292,711 70.40
Stairs	\$ 1,220,550	4.70	\$ 1,196,273 4.60
Interior Finishes	\$ 12,339,475	47.49	\$ 12,351,239 47.53
Conveying	\$ 4,800	0.02	\$ 4,300 0.02
Plumbing	\$ 6,867,700	26.43	\$ 7,090,181 27.29
HVAC	\$ 24,796,620	95.43	\$ 24,753,477 95.26
Fire Protection	\$ 2,365,854	9.10	\$ 2,339,910 9.00
Electrical	\$ 16,999,209	65.42	\$ 17,546,119 67.52
Equipment	\$ 5,132,495	19.75	\$ 5,255,645 20.23
Furnishings	\$ 2,491,170	9.59	\$ 2,437,573 9.38
Special Construction	\$ 593,912	2.29	\$ 597,186 2.30
Hazardous Abatement	\$ 2,828,698	10.89	\$ 2,923,698 11.25
Demolition	\$ 2,700,033	10.39	\$ 2,524,000 9.71
Earthwork	\$ 7,386,182	28.43	\$ 1,173,010 4.51
Exterior Improvements	\$ 6,316,344	24.31	\$ 8,808,459 33.90
Utilities	\$ 568,928	2.19	\$ 4,403,986 16.95
<b>TOTAL DIRECT COSTS</b>	<b>\$ 181,477,307</b>	<b>698.40</b>	<b>\$ 182,646,698 702.90</b>
General Requirements	\$ 7,521,982	28.95	\$ 7,521,982 28.95
General Conditions	\$ 7,936,193	30.54	\$ 7,936,193 30.54
Subcontractor Default Insurance (SDI)	\$ (3,992,501)	-15.36	\$ (1,736,203) -6.68
Design/Est Contingency	\$ 2,834,989	10.91	\$ 2,886,761 11.11
Construction Contingency	\$ 4,550,584	17.51	\$ 4,313,868 16.60
Escalation	\$ 1,703,557	6.56	\$ 2,405,634 9.26
Insurance	\$ 7,046,576	27.12	\$ 6,892,423 26.52
CM Fee	\$ 4,384,897	16.87	\$ 4,406,354 16.96
Bond	\$ 2,752,089	10.59	\$ 1,629,553 6.27
<b>TOTAL CONSTRUCTION COSTS</b>	<b>\$ 216,215,673</b>	<b>832.09</b>	<b>\$ 218,903,263 842.43</b>

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 2. Project Update

### Construction Cost Breakdown

Direct Building Costs: **\$184,928,722**

General Requirement: **\$ 7,521,982**

General Conditions: **\$ 7,936,193**

CM Fee: **\$ 4,406,354**

### Contingencies:

Design & Pricing: **\$ 2,886,761**

GMP Contingency: **\$ 4,313,868**

Escalation: **\$ 2,405,634**

**\$ 9,606,263**

Insurances: **\$ 2,874,196**

Bonds: **\$ 1,629,553**

**Total Construction Cost: \$218,903,263**

*The approved budget of \$220,459,379 is being carried until bidding is complete.*

Description	Total Cost	Cost / SF
TOTAL PROJECT SF: 259,847 SF		
Total Bid Packages 01 + 02	\$ 45,192,748	\$173.92
Total Building Cost (Not yet bid)	\$ 117,620,797	N/A
Total Building Demolition & Abatement	\$ 5,447,698	N/A
Total Site Cost (Not yet bid)	\$ 14,385,455	N/A
1.20% Subcontractor Default Insurance (SDI)	\$ 2,282,024	\$8.78
<b>TOTAL DIRECT COST:</b>	<b>\$ 184,928,722</b>	<b>\$711.68</b>
General Requirements	\$ 7,521,982	\$28.95
<b>Contingencies</b>		
1.50% Design/Est Contingency	\$ 2,886,761	\$11.11
Construction Contingency	\$ 4,313,868	\$16.60
1.25% Escalation	\$ 2,405,634	\$9.26
-2.20% Subcontractor Insurance Credit	\$ (4,018,227)	-\$15.46
<b>Total Contingencies</b>	<b>\$5,588,035</b>	<b>\$21.51</b>
<b>Insurance</b>		
3.30% CCIP	\$ 6,548,947	\$25.20
Builder's Risk	\$ 343,476	\$1.32
<b>Total Insurance</b>	<b>\$6,892,423</b>	<b>\$26.52</b>
<b>Construction Management Services</b>		
General Conditions	\$7,936,193	\$30.54
General Requirements W/ Trades		
2.07% CM Fee	\$4,406,354	\$16.96
<b>Total CM Services</b>	<b>\$12,342,547</b>	<b>\$47.50</b>
<b>Permit</b>		
Bldg Permit - Waived	\$ -	\$0.00
<b>Total Permit Costs</b>	<b>\$ -</b>	<b>\$0.00</b>
<b>Preconstruction - Not Included</b>		
<b>Payment and Performance Bond</b>		
0.75% CM Bond	\$ 1,629,553	\$6.27
<b>Total Payment and Performance Bonds</b>	<b>\$ 1,629,553</b>	<b>\$6.27</b>
<b>TOTAL PROJECT COST</b>	<b>\$ 218,903,263</b>	<b>\$ 842.43</b>

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 2. Project Update *Special Pricing Breakouts*

Request	Description		Total Cost
1A	WCAT - Core & Shell	BREAKOUT	\$1,659,710
1B	WCAT - Fit-Out	BREAKOUT	\$1,823,370
<b>1 Complete</b>	<b>WCAT Complete</b>	<b>BREAKOUT</b>	<b>\$3,483,081</b>
2	Mock-up	BREAKOUT	\$218,617
3	Lumaflex ilo base flooring at Gym	ALTERNATE	\$99,591
4	Aluminum ilo Schuler at Tackboards in corridors	ALTERNATE	\$36,295

- Total Cost of All Special Pricing Requests - \$3,837,584
- All Breakouts are included in the Construction Costs. Alternates are not included and can be incorporated if approved.

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

### Bond Early Procurement / Pre-GMP #3

Description	60% Budget	Insurance Distribution	Adjusted 60% Budget	Pre-GMP #1	Pre-GMP#2	Pre-GMP#3	Amendments to Date	Remaining Budget
02 Demolition & Abatement	\$ 5,428,698.00	\$ (119,431.36)	\$ 5,309,266.64	\$ -	\$ -	\$ -	\$ -	\$ 5,309,266.64
03 Concrete	\$ 12,194,764.00	\$ (268,284.81)	\$ 11,926,479.19	\$ -	\$ -	\$ -	\$ -	\$ 11,926,479.19
04 Masonry	\$ 7,738,877.00	\$ (170,255.29)	\$ 7,568,621.71	\$ -	\$ -	\$ -	\$ -	\$ 7,568,621.71
05 S&S	\$ 11,046,538.00	\$ (243,023.84)	\$ 10,803,514.16	\$ -	\$ -	\$ -	\$ -	\$ 10,803,514.16
05 Misc. Metals	\$ 2,852,075.00	\$ (62,745.65)	\$ 2,789,329.35	\$ -	\$ -	\$ -	\$ -	\$ 2,789,329.35
06 Millwork / Paneling	\$ 2,287,940.00	\$ (50,334.68)	\$ 2,237,605.32	\$ -	\$ -	\$ -	\$ -	\$ 2,237,605.32
07 Waterproofing (INC Expansion Joint)	\$ 1,305,542.00	\$ (28,721.92)	\$ 1,276,820.08	\$ -	\$ -	\$ -	\$ -	\$ 1,276,820.08
07 Roofing	\$ 4,588,846.00	\$ (100,954.61)	\$ 4,487,891.39	\$ -	\$ -	\$ -	\$ -	\$ 4,487,891.39
07 Metal Panels	\$ 2,684,045.00	\$ (59,048.99)	\$ 2,624,996.01	\$ -	\$ -	\$ -	\$ -	\$ 2,624,996.01
07 Spray Applied Fireproofing	\$ 1,432,670.00	\$ (31,518.74)	\$ 1,401,151.26	\$ -	\$ -	\$ -	\$ -	\$ 1,401,151.26
08 Doors / Frames / Hardware	\$ 1,586,450.00	\$ (34,901.90)	\$ 1,551,548.10	\$ -	\$ -	\$ -	\$ -	\$ 1,551,548.10
08 Overhead Doors / Grilles	\$ 400,000.00	\$ (8,800.00)	\$ 391,200.00	\$ -	\$ -	\$ -	\$ -	\$ 391,200.00
08 Exterior Glass & Glazing	\$ 7,051,400.00	\$ (155,130.80)	\$ 6,896,269.20	\$ -	\$ -	\$ -	\$ -	\$ 6,896,269.20
08 Interior Glass and Glazing	\$ 845,245.00	\$ (18,595.39)	\$ 826,649.61	\$ -	\$ -	\$ -	\$ -	\$ 826,649.61
09 GWB	\$ 13,180,569.00	\$ (289,972.52)	\$ 12,890,596.48	\$ -	\$ -	\$ -	\$ -	\$ 12,890,596.48
09 Ceramic / Porcelain Tile	\$ 2,162,468.00	\$ (47,574.30)	\$ 2,114,893.70	\$ -	\$ -	\$ -	\$ -	\$ 2,114,893.70
09 ACT	\$ 4,004,451.00	\$ (88,097.92)	\$ 3,916,353.08	\$ -	\$ -	\$ -	\$ -	\$ 3,916,353.08
09 Resilient Flooring & Base	\$ 3,447,660.00	\$ (75,848.52)	\$ 3,371,811.48	\$ -	\$ -	\$ -	\$ -	\$ 3,371,811.48
09 Painting	\$ 1,105,643.00	\$ (24,324.15)	\$ 1,081,318.85	\$ -	\$ -	\$ -	\$ -	\$ 1,081,318.85
10 Specialties	\$ 2,243,009.00	\$ (49,346.20)	\$ 2,193,662.80	\$ -	\$ -	\$ -	\$ -	\$ 2,193,662.80
11 Equipment (INC Theatre Package)	\$ 4,287,265.00	\$ (94,319.83)	\$ 4,192,945.17	\$ -	\$ -	\$ -	\$ -	\$ 4,192,945.17
12 Furnishings	\$ 3,361,200.00	\$ (73,946.40)	\$ 3,287,253.60	\$ -	\$ -	\$ -	\$ -	\$ 3,287,253.60
13 Special Construction	\$ 122,250.00	\$ (2,689.50)	\$ 119,560.50	\$ -	\$ -	\$ -	\$ -	\$ 119,560.50
14 Conveying Equipment	\$ 465,000.00	\$ (10,230.00)	\$ 454,770.00	\$ -	\$ -	\$ -	\$ -	\$ 454,770.00
21 Fire Protection	\$ 2,339,910.00	\$ (51,478.02)	\$ 2,288,431.98	\$ -	\$ -	\$ -	\$ -	\$ 2,288,431.98
22 Plumbing	\$ 7,023,481.00	\$ (154,516.58)	\$ 6,868,964.42	\$ -	\$ -	\$ -	\$ -	\$ 6,868,964.42
23 HVAC	\$ 24,323,167.00	\$ (535,109.67)	\$ 23,788,057.33	\$ -	\$ -	\$ -	\$ -	\$ 23,788,057.33
26 Electrical	\$ 21,159,133.00	\$ (465,499.93)	\$ 20,693,633.07	\$ -	\$ 1,264,322.00	\$ -	\$ 1,264,322.00	\$ 19,429,311.07
GR General Requirements	see below			\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Building Cost</b>	<b>\$150,668,296</b>	<b>(\$3,314,702)</b>	<b>\$147,353,594</b>	<b>\$0</b>	<b>\$1,264,322.00</b>	<b>\$0</b>	<b>\$1,264,322.00</b>	<b>\$146,089,272.49</b>
31 Earthwork	\$ 12,618,349.00	\$ (277,603.68)	\$ 12,340,745.32	\$ -	\$ -	\$ -	\$ -	\$ 12,340,745.32
32 Exterior Improvements (inc RRFB)	\$ 9,894,449.00	\$ (217,677.88)	\$ 9,676,771.12	\$ -	\$ -	\$ -	\$ -	\$ 9,676,771.12
33 Utilities	\$ 7,448,450.00	\$ (163,865.90)	\$ 7,284,584.10	\$ -	\$ -	\$ -	\$ -	\$ 7,284,584.10
<b>Site Realignment</b>			\$ (29,391,827.15)	\$ -	\$ -	\$ -	\$ -	\$ (29,391,827.15)
Hemlock Rd			\$ 3,828,287.00	\$ -	\$ -	\$ -	\$ -	\$ 3,828,287.00
Sitework			\$ 18,495,686.15	\$ -	\$ -	\$ 17,685,000.00	\$ 17,685,000.00	\$ 810,686.15
Ground Improvements			\$ 1,887,665.00	\$ -	\$ -	\$ 1,858,700.00	\$ 1,858,700.00	\$ 28,965.00
Culvert			\$ 1,034,584.00	\$ 1,034,584.00	\$ -	\$ -	\$ -	\$ -
Landscaping			\$ 4,145,605.00	\$ -	\$ -	\$ -	\$ -	\$ 4,145,605.00
<b>Total Site Cost</b>	<b>\$29,961,248</b>	<b>(\$659,147)</b>	<b>\$29,302,101</b>	<b>\$1,034,584</b>	<b>\$0</b>	<b>\$19,543,700</b>	<b>\$20,578,284</b>	<b>\$8,723,817</b>
<b>Total Cost of Work</b>	<b>\$180,629,544</b>	<b>(\$3,973,849)</b>	<b>\$176,655,695</b>	<b>\$1,034,584</b>	<b>\$1,264,322</b>	<b>\$19,543,700</b>	<b>\$21,842,606</b>	<b>\$154,813,089.03</b>
General Requirements	\$ 7,248,822.00	\$ -	\$ 7,248,822.00	\$ 349,637.00	\$ -	\$ 6,899,185.00	\$ 7,248,822.00	\$ -
General Conditions	\$ 7,936,193.00	\$ -	\$ 7,936,193.00	\$ 439,041.00	\$ -	\$ 7,497,152.00	\$ 7,936,193.00	\$ -
1.20% Subcontractor Default Insurance (SDI)	\$ 2,254,540.00	\$ -	\$ 2,254,540.00	\$ 21,879.14	\$ 15,171.86	\$ 407,280.44	\$ 444,331.45	\$ 1,810,208.55
2.05% Design/Est Contingency	\$ 3,894,063.00	\$ -	\$ 3,894,063.00	\$ 37,784.80	\$ 26,201.48	\$ 703,364.37	\$ 767,350.64	\$ 3,126,712.36
2.50% Construction Contingency	\$ 4,313,868.00	\$ -	\$ 4,313,868.00	\$ 46,128.53	\$ 31,987.35	\$ 858,682.94	\$ 936,798.81	\$ 3,377,069.19
2.90% Escalation	\$ 5,513,854.00	\$ -	\$ 5,513,854.00	\$ -	\$ -	\$ -	\$ -	\$ 5,513,854.00
1.10% General Liability Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3.30% CCIP	\$ 6,303,544.00	\$ -	\$ 6,303,544.00	\$ 20,296.55	\$ 14,074.43	\$ 1,133,461.48	\$ 1,167,832.46	\$ 5,135,711.54
Subcontractor Insurance Credit	\$ (3,973,849.00)	\$ 3,973,849.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pollution & Professional Liability Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Builder's Risk	\$ 260,000.00	\$ -	\$ 260,000.00	\$ 260,000.00	\$ -	\$ -	\$ 260,000.00	\$ -
2.07% CM Fee	\$ 4,437,667.00	\$ -	\$ 4,437,667.00	\$ 38,194.42	\$ 26,485.52	\$ 710,989.47	\$ 775,669.42	\$ 3,661,997.58
0.00% Bldg Permit - Waived	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
0.75% CM Bond	\$ 1,641,133.00	\$ -	\$ 1,641,133.00	\$ 13,838.56	\$ 9,596.20	\$ 257,604.88	\$ 281,039.64	\$ 1,360,093.36
<b>Total Construction Cost</b>	<b>\$220,459,379</b>	<b>\$0</b>	<b>\$220,459,379</b>	<b>\$2,261,384</b>	<b>\$1,387,839</b>	<b>\$38,011,421</b>	<b>\$41,660,643</b>	<b>\$178,798,736</b>
<b>Preconstruction</b>	<b>\$439,516</b>	<b>\$0</b>	<b>\$439,516</b>	<b>\$439,516</b>	<b>\$0</b>	<b>\$0</b>	<b>\$439,516</b>	<b>\$0</b>
<b>Total Precon &amp; Construction Cost</b>	<b>\$220,898,895</b>	<b>\$0</b>	<b>\$220,898,895</b>	<b>\$2,700,900</b>	<b>\$1,387,839</b>	<b>\$38,011,421</b>	<b>\$42,100,159</b>	<b>\$178,798,736</b>

Bond Early Procurement/ Pre-GMP #3 for \$38,011,421:

- Sitework
- Ground Improvements
- General Requirements/General Conditions/Holds/Allowances /Insurances/Bonds/

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

### *Bond CM Contract Amendment No. 6/ Pre-GMP #3*

1. The Owner hereby authorizes this Contract Amendment No. 6 with a total value of \$38,011,421.00. This Amendment is comprised of Pre-GMP #1 which includes the early procurement of precast culvert sections and the associated General Requirements, General Conditions and CM mark-ups, dated December 12, 2023, and is based on the 60% CD Estimating Set, Bid Package No. 1, Addendum #1; Pre-GMP #2 which includes the early procurement of Electrical Equipment and the associated Insurances, Contingencies and CM mark-ups, dated December 12, 2023, and is based on the 60% CD Estimating Set, Bid Package No. 1, Addendum #1; and Pre-GMP #3 which includes Sitework and Ground Improvements, dated February 28, 2024, and is based on the 90% CD Estimating Set, Bid Package No. 2, Addenda #1 and #2. The Contract Price in accordance with Articles 6 and 7 of the Owner-Construction Manager Agreement shall be amended as follows:

	<u>Original Contract</u>	<u>Previous Amendments</u>	<u>Amount of This Amendment</u>	<u>After This Amendment</u>
<u>Fee for Basic Services</u>				
Pre-Construction Services	\$ 40,000.00	\$ 399,516.00	\$ 0.00	\$ 439,516.00
Pre-GMP #1		\$ 2,261,384.00	\$ 0.00	\$ 2,261,384.00
Pre-GMP #2		\$ 1,387,839.00	\$ 0.00	\$ 1,387,839.00
Pre-GMP #3		\$ 0.00	\$ 38,011,421.00	\$ 38,011,421.00
<b>Total Fee</b>	<b>\$ 40,000.00</b>	<b>\$ 4,048,739.00</b>	<b>\$ 38,011,421.00</b>	<b>\$ 42,100,160.00</b>

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

*Vote to Approve Bond CM Contract Amendment No. 6/ Pre-GMP #3*

***Vote to Approve Bond CM Contract Amendment  
No. 6 / Pre-GMP #3 for Early Procurement for  
Sitework and Ground Improvements  
in the amount of \$38,011,421***

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 2. Design Update

### Review 90% Construction Documents Submission

#### 90% Construction Documents Report

Wakefield Memorial High School  
60 Farm St, Wakefield, MA

Prepared by:

SMMA  
1000 Massachusetts Avenue  
Cambridge, MA 02139  
www.smma.com

#### Table of Contents

- Acknowledgements
- Design Team

#### 6C.1 Summary

- A. Basic Project Information
- B. Project Budget Compliance

#### 6C.2 OPM Deliverables

##### 6C.2.1 OPM Submittal Review & Coordination

- A. OPM Certification
  - o Reviewed and coordinated materials
  - o Submittal is complete and conforms to MSBA requirements
  - o Proposed project is within the District's budget
  - o District approval of submission to the MSBA
- B. OPM Review of Designer Submission
- C. Commissioning Consultant Review
- D. District Response to the MSBA Comments of Previous Submittals
- E. Confirmation of Submission of DGAMM Designer Evaluation

##### 6C.2.2 Project Schedule

- A. OPM Updated Project Schedule
- B. Confirmation of Necessary State Reviews and Approvals
- C. Construction Manager Construction Schedule

##### 6C.2.3 Project Scope and Budget

- A. Project Scope and Budget, OPM Cost Estimate, and Reconciliation
- B. Total Project Budget
- C. Early Bid Packages
- D. Value Engineering Recommendations

#### 6C.3 Designer Deliverables

##### 6C.3.1 General Requirements

- A. Updated Work Plan
- B. Basis of Design Narratives
  - o Architecture
  - o Structural
  - o Civil / Site Development
  - o MEP/FP
  - o DATA/Comms
  - o Security
- C. Updated Building Code Analysis
- D. Green Communities (Stretch Code; Net Zero Energy) Description
- E. Updated LEED/NE-CHPS scorecard
- F. List of Proprietary Items Under Consideration
- G. Exterior & Interior Materials Description
- H. Structural Calculations and Required Floor Loads
- I. Independent Structural Design Review
- J. Energy Model Calculations
- K. Life Cycle Cost Analysis for Energy & Water Devices
- L. Heat Gain and Loss Calculations for HVAC
- M. Electrical Load Calculations
- N. Security and Visual Access Requirements
- O. Facility and Maintenance Requirements
- P. Quality Control Narratives

##### 6C.3.2 Space Summary

- A. Updated Space Summary and Signed Certification
  - o Confirmation that spaces conform to MSBA requirements
  - o Grossing Factor Confirmation
- B. Comparison of Current Design with Final Educational Program
- C. DESE Requirements
  - o DESE Approval Letter
  - o SPED Space Confirmation
  - o DESE Approved Public Day Education Spaces Confirmation (if applicable)
  - o DESE Chapter 74 Program Spaces (if applicable)

##### 6C.3.3 Project Approvals

- A. Approval Status, Appropriate Forms, Letters
- B. State review or permit status
- C. Schedule for Local Zoning Approvals
- D. Certification of Utility Official Notification

##### 6C.3.4 Cost Estimates

- A. Designer Cost Estimate

##### 6C.3.5 90% CD Drawings (bound separately)

##### 6C.3.6 90% CD Project Manuals (bound separately)

##### 6C.3.7 Project Coordination

#### 6C.4 Appendix

- A. District Response to the MSBA Comments of 60% Construction Documents Submittal
- B. Bid Package #1 Drawings & Project Manual
- C. Bid Package #2 Drawings & Project Manual

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 2. Design Update

*Vote to Approve Submission of the 90% Construction Documents Design Package to the MSBA*

***Vote to Approve Submission of the 90%  
Construction Documents Submission to the MSBA***

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

### Review Filed Sub Trade Contractors to be Pre-Qualified

<u>MASONRY</u>	<u>WATERPROOFING</u>	<u>ROOFING AND FLASHING</u>
Commercial Masonry Corp	Acme Waterproofing Co., Inc.	Capeway Roofing Systems, Inc.
Costa Brothers Masonry, Inc.	Armani Restoration, Inc.	Gibson Roofs, Inc.
Fernandes Masonry, Inc.	Beacon Waterproofing & Restoration, Inc.	Greenwood Industries, Inc.
The Waterproofing Company	Folan Waterproofing & Construction Company, Inc.	J.D. Rivet & Co., Inc.
Lighthouse Masonry, Inc.	P.J. Spillane Company, inc.	Silktown Roofing, Inc.
Marmelo Bros. Construction Co., Inc.	The Waterproofing Company	Stanley Roofing Company, Inc.
<u>MISCELLANEOUS METALS</u>	<u>RESILIENT FLOORS</u>	<u>PAINTING</u>
AVID Iron Works	Ayotte & King For Tile	Alpha Contracting Associates
Roman Iron Works, Inc.	Capital Carpet and Flooring Specialists, Inc.	Bello Painting Co., Inc.
United Steel, Inc.	CJM Services, Inc.	Dandis Contracting
V & G Iron Works, Inc.	Pavilion Floors. Inc.	Drizos Contracting
<u>TILE</u>	<u>ACOUSTICAL TILE</u>	First Nick Companies
Ayotte & King For Tile	Central Ceilings, Inc.	Homer Contracting, Inc.
Capital Carpet and Flooring Specialists, Inc.	New England Finish Systems	King Painting, Inc.
High Point Interiors, Inc.	H. Carr & Sons, Inc.	M.L. McDonald Sales Co., Inc.
Pavilion Floors, Inc.	K&K Acoustical Ceilings, Inc.	New Generation Painting, Inc.
	The Cheviot Corporation	Select Paint and Finishes, LLC
		Soep Painting Corporation

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

### Review Filed Sub Trade Contractors to be Pre-Qualified

<u>GLASS AND GLAZING</u>	<u>METAL WINDOWS</u>	<u>FIRE PROTECTION</u>
A&A Window Products, Inc.	A&A Window Products, Inc.	Carlisle Engineering, Inc.
Aluminum & Glass Concepts, Inc.	Aluminum & Glass Concepts, Inc.	
Chandler Architectural Products, Inc.	Chandler Architectural Products, Inc.	Davis-Ulmer Sprinkler Co., Inc.dba. Cogswell Sprinkler Co., Inc.
G.V.W., Inc.	G.V.W., Inc.	EM Duggan, Inc.
Kapiloff's Glass, Inc.	Kapiloff's Glass, Inc.	Johnson Controls Fire Protection LP
Lizotte Glass, Inc.	Lizotte Glass, Inc.	Rustic Fire Protection, Inc.
Lockheed Window Corp.	Lockheed Window Corp.	Xcel Fire Protection, Inc.
R&R Window Contractors, Inc.	R&R Window Contractors, Inc.	Yankee Sprinkler Co., Inc.
<u>PLUMBING</u>	<u>HVAC</u>	<u>ELECTRICAL</u>
Araujo Bros. Plumbing & Heating	E. Amanti & Sons, Inc.	Annese Electrical Services, Inc.
<b>Cannistraro - (Inquired after deadline)</b>	General Mechanical Contractors, Inc.	LeVangie Electric Co., Inc.
E. Amanti & Sons, Inc.	Harold Brothers Mechanical Contractors, Inc.	Lynnwell Associates, Inc.
Grasseschi Plumbing and Heating, Inc.	J.F. White Contracting Company	Systems Contracting, Inc.
Harold Brothers Mechanical Contractors, Inc.	KMD Mechanical Corp.	Wayne J. Griffin Electric, Inc.
Patrick J Kennedy & Sons, Inc.	Patrick J Kennedy & Sons, Inc.	<u>TERRAZZO</u>
		DePaoli Mosaic Company
		Joseph Cohn & Son Tile & Terrazzo, LLC
		Roman Mosaic and Tile Company

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

### *Review Filed Sub Trade Contractors to be Pre-Qualified*

#### Reasons for Recommendation

- **Recommended by the Pre-Qualification Subcommittee who has reviewed and vetted all Filed Sub Bidders (FSB) Contractor “Statements of Qualification” (SOQs)**
- **Vast Majority of Firms are familiar to Project Team Members.**
- **All Firms are capable of satisfactorily completing the Project.**
- **All Firms submitted Financial Information that meets the SOQ requirements**
- **Pre-Qualifications were completed independently and digitally by BidDocOnline.**
- **Majority of Firms have Adequate/Similar Public Construction and Project Size Experience**

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 2. Design Update

*Vote to Approve Contractor Pre-Qualification*

***Vote to Approve the Recommendations of the  
WMHS Pre-Qualification Subcommittee to  
approve all Pre-Qualified FSB Contractor Firms as  
presented***

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Administrative Actions

### *Review Materials Testing & Inspections Services Procurement*

#### Reasons for Recommendation - UTS of Massachusetts

#### ▪ (6) Firms Submitted Proposals

- Aardvark Geotechnical Engineering & Testing, Inc
- Intertek/PSI
- John Turner Consulting
- Tompson & Lichtner Co., Inc
- UTS of Massachusetts
- Yankee Engineering & Consulting

- UTS Office is located close to Project Site
- Pricing is competitive with some categories lower in cost compared to competitors
- Performs all testing and inspection services in-house
- Recommended by the Working Group Members and Project Team after reviewing and vetting the submitted Proposals
- Extensive MSBA and High School Construction Project Experience

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 2. Design Update

*Vote to Approve Preferred Materials Testing & Inspections Services Vendor*

***Vote to Approve UTS of Massachusetts as the  
Preferred Materials Testing & Inspections Services  
Vendor***

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 1. Design Update

### *Abutter's Meeting Update – Existing Conditions Surveys*



HARTFORD STRUCTURAL INSPECTIONS, LLC

PRECONSTRUCTION INSPECTION

60 Farm Street, Wakefield, MA

HSI Work Order J1203

February 27, 2024

Dear Sir or Madam,

Construction work is scheduled to start near your property at 60 Farm Street for the **New Wakefield Memorial High School, Wakefield, MA.**

*This work requires earthwork digging, moving and support, concrete foundations, and structural steel. Please note there will be no blasting occurring to complete this project. Be assured that this work will be done by licensed and insured contractors.*

HSI has been hired to perform a **Pre-Construction Inspection** of your home or building. This inspection is **at no cost to you**. This confidential inspection is intended to provide a lasting record of the pre-existing conditions of your property before the work begins.

The inspection includes a high-definition video and photographic documentation of the condition of your home or building. It includes recording the conditions of visible surfaces; drywall, carpentry, the foundation, and the exterior.

**Please call our office at 917.795.9021 upon receipt of this letter with any questions and to notify us with a yes or no answer for the inspection. You may also correspond using our email address listed below.**

Sincerely,

*Christine Kotash*

Christine Kotash

Executive Director - HSI

M/WBE DBE Certified Business Enterprise

HQ 59 Woodford Road, Scarsdale, NY 10583 800.225.6913 hsi.mngmt@gmail.com

# WAKEFIELD MEMORIAL HIGH SCHOOL

## 3. Schedule Update

### *Meeting Calendar Update & Review of Future Dates*

**2023-2024**

**PERMANENT BUILDING COMMITTEE MEETINGS**

- **March 1** – Submit 90% Construction Documents Submission to the MSBA after PBC Approval
- **March 14** – Permanent Building Committee Meeting
- **March 18** – Bond’s Initial Mobilization on Site
- **April 08** – Bond Field Trailers Arrive
- **May 17** – Tentative Groundbreaking Ceremony w/ Local Officials/MSBA

<b>MARCH</b>	<b>14</b>	<b>JULY</b>	<b>18***</b>
<b>APRIL</b>	<b>11</b>	<b>AUGUST</b>	<b>15</b>
<b>MAY</b>	<b>16**</b>	<b>SEPTEMBER</b>	<b>12</b>
<b>JUNE</b>	<b>13</b>	<b>OCTOBER</b>	<b>17</b>

\* Meeting dates may be changed or added during critical decision-making times in the project.

\*\* Revised PBC Meeting Date

\*\*\*Revised PBC Meeting Date to accommodate the 4<sup>th</sup> of July Holiday